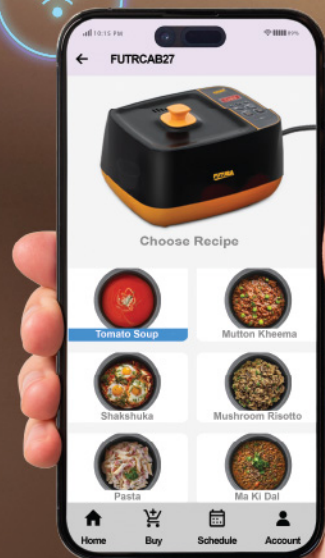




Hawkins Cookers Limited
Annual Report 2025-2026



Futura Smartpot

Financial Performance: A Five-Year Summary in Rs. Crores

(Except Earning per Share, Dividend and Price per Share which are in Rupees)

All % Growth figures are over their previous years. 1 Crore = 10 Million.

	<u>2021-22</u>	<u>2022-23</u>	<u>2023-24</u>	<u>2024-25</u>	<u>2025-26</u>
Sales	958	1006	1024	1116	1253
% Growth	24.7	5.0	1.8	8.9	12.3
Note 1					
Profit Before Tax	113	127	148	155	177
% Growth	4.5	12.4	16.3	5.0	14.0
Profit After Tax	84	95	110	115	131
% Growth	4.0	13.0	15.9	4.4	14.4
Net Worth	195	245	305	358	414
% Growth	23.2	25.2	24.6	17.6	15.6
Note 2					
Return on Net Worth	43%	39%	36%	32%	32%
Note 3					
Earning Per Share	Rs.159	Rs.179	Rs.208	Rs.217	Rs.248
Dividend per share of Rs. 10	Rs.150	Rs.100	Rs.120	Rs.130	Rs.140
Note 4					
Price per share	Rs.5187	Rs.6384	Rs.7565	Rs.7872	Rs.7651
% Growth	-13.0	23.1	18.5	4.1	-2.8
Note 5					

Notes: 1. Sales are inclusive of Other Operating Income.

2. Net Worth/Shareholders' Funds are the average of each year's opening and closing balances of the Paid-up Capital plus Reserves & Surplus.

3. Return on Net Worth is Profit After Tax as a percentage of Net Worth.

4. In July 2021, an interim dividend of Rs.90 per equity share was declared for the year 2021-22 which, with a final dividend of Rs.60 per equity share declared in August 2022, made Rs.150 as the total dividend for the year. A final dividend of Rs.140 per equity share is proposed for the year 2025-26.

5. The average of the daily closing price per share for the three weeks ended June 21 following each financial year.

HAWKINS COOKERS LIMITED

ANNUAL REPORT 2025-26

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New Factory at Satharia, Uttar Pradesh + Conveyorised assembly line in the new factory	Inside back cover
Hawkins Fuel Saver Gas Stove & Futura Dual Induction Hob	Back cover

BOARD OF DIRECTORS

M. A. Teckchandani

Ravi Kant

Sanjay K. Asher

Susan M. Vasudeva

Shyamak R. Tata

Leena Chatterjee

Neil Vasudeva

EXECUTIVE DIRECTOR – MARKETING

Tej Paul Sharma

EXECUTIVE DIRECTOR – SALES

Subhadip Dutta Choudhury

CHAIRMAN OF THE BOARD & CHIEF EXECUTIVE OFFICER

Sudeep Yadav

VICE CHAIRMAN & CHIEF FINANCIAL OFFICER

COMPANY SECRETARY

Brahmananda Pani

AUDITORS

Kalyaniwalla & Mistry LLP

SOLICITORS

Crawford Bayley & Co.

REGISTRAR AND SHARE TRANSFER AGENT

MUFG Intime India Pvt. Ltd.,

C-101, 247 Park, L. B. Shastri Marg,

Vikhroli (West), Mumbai 400 083

Tel: +91 8108116767

email: investor.helpdesk@in.mpms.mufg.com

BANKERS

Bank of Baroda

Punjab National Bank

Union Bank of India

The Saraswat Co-operative Bank Limited

REGISTERED OFFICE

Maker Tower F 101, Cuffe Parade,

Mumbai 400 005 India

CIN: L28997MH1959PLC011304

Tel: +91 22 2218 66 07

email: ho@hawkinscookers.com

www.hawkinscookers.com

DIRECTORS' REPORT TO SHAREHOLDERS

We have the honour to present our Sixty-Sixth Annual Report and Audited Statement of Accounts for the year ended March 31, 2026.

2025-26 Operations: Main Results

We are pleased to report excellent results in 2025-26. Once again, sales are the highest ever. Revenue from operations in 2025-26 is Rs.1,252.93 crores (up 12.3% over the previous year).

This year, profits are also the highest ever. Profit before tax is Rs.176.62 crores (14.0% higher than the previous year). Net profit after tax is Rs.131.19 crores (14.4% higher than the previous year).

Management Discussion and Analysis

We operate in the Kitchenware market consisting of Pressure Cookers, Cookware, Gas Stoves, Kitchen Electricals and Kitchen Tools. The industry structure is very competitive with both small-scale and organized sector units. We expect the competition to remain intense, but your brand's strength has continued to improve. Your Company has successfully launched two models of Induction Cooktops, one a dual hob and the other a single hob, as well as an energy efficient gas stove in the year under report, over and beyond new models of pressure cookers and cookware.

Your Company has launched 44 new products during the year. We have plans of further new product launches in the next year, including in new segments of the kitchenware category.

The raw material costs have been trending significantly higher during the year. We have taken a price increase and may have to take more if the situation demands.

Our permanent employees as on April 1, 2025, were 572 and as on March 31, 2026, were 577 through normal attrition, retirement and recruitment. The morale of our employees at all locations is high and industrial relations are normal. We appreciate the contribution of our employees to the successful working of your Company.

Net profit after tax as a percentage of net sales in 2025-26 is 10.5% as against 10.3% in 2024-25. The average shareholders' funds/net worth grew to Rs.414.25 crores vs. Rs.358.36 crores in 2024-25. The net profit after tax on average shareholders' funds/net worth is 32% (in 2024-25: 32%).

Control Systems

In our judgment, the Company has adequate financial and administrative systems and controls and an effective internal audit function.

Key Financial Ratios

The required details of significant changes (25% or more) in the key financial ratios for the year 2025-26 as compared to the year 2024-25 are as follows:

Ratio	FY 2025-26	FY 2024-25	Formula used	Reason for change
Debt Service Coverage Ratio	27.70	7.82	Earnings available for debt service/ Debt service	The improvement in the ratio is because of a reduction in debt service caused by a substantial reduction in principal repayments in the current year compared to previous year.

Cash flow during the year was good. Cash and cash equivalents plus balances with banks on deposit accounts as on March 31, 2026, were Rs.189.09 crores (previous year: Rs.191.21 crores). We have plans to utilise these funds appropriately, including for working capital, research and development and in further expanding production capacity.

Risks and Concerns

Your Company has a Risk Management Committee as required under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the details of which are provided in the Report on Corporate Governance.

Foreseeable risks that the Company may encounter and concerns have been addressed in a documented Risk Management Framework and Policy which is reviewed by the Risk Management Committee and the Board from time to time.

Our capital and financial resources, liquidity position, supply chain and assets are healthier than ever.

Opportunities and Threats

The reduction in Goods and Services Tax on our major products has substantially improved the demand for our brands which augurs well for the future of the Company.

The cost of Aluminium, our main raw material, has increased substantially, and the price trend seems to continue to be upward. Your Company is taking steps to deal with the challenge including having taken appropriate price increases in our products in March and April 2026 and focussing on Stainless Steel products and taking measures to cut costs without compromising on quality. Geo-political developments are both a challenge as well as an opportunity and your Company is taking effective steps to deal with both aspects.

General inflation can impact the purchasing power of our customers.

Management continues to diligently watch the cost trends and pursues effective cost controls from time to time to keep our products affordable.

Outlook

We believe the outlook for our business is excellent under the circumstances. In this year, we have further strengthened the good reputation we have amongst our consumers and traders, associates and vendors. We expect to continue to increase our sales and profits.

All forward-looking statements in our report are based on our assessments and judgments exercised in good faith at this time. Of course, actual developments and/or results may differ from our present anticipation.

Directors

Mr. Subhadip Dutta Choudhury was re-appointed by the shareholders on the recommendations of the Board, the Nomination and Remuneration Committee and the Audit Committee as the Chairman of the Board and Managing Director designated as the Chief Executive Officer for three years with effect from October 1, 2025.

Mr. Sudeep Yadav was re-appointed by the shareholders on the recommendations of the Board, the Nomination and Remuneration Committee and the Audit Committee as the Vice-Chairman and Chief Financial Officer for three years with effect from October 1, 2025.

All the five Independent Directors, namely, Mr. Ravi Kant, Prof. Leena Chatterjee, Mr. Murlil Aildas Teckchandani, Mr. Shyamak Ramyar Tata and Mr. Sanjay Khatau Asher, have given written declarations that they meet the criteria of independence as laid down under Section 149(6) of the Companies Act, 2013, and Regulation 16(1)(b) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Mr. Tej Paul Sharma retires by rotation as a Director at the 66th AGM of the Company and, being eligible, offers himself for re-appointment for which the Board has resolved to recommend to the shareholders a suitable resolution.

The present tenures of Mr. Tej Paul Sharma and Mr. Neil Vasudeva as Wholetime Directors will end on September 30, 2026. Pursuant to the recommendations of the Nomination and Remuneration Committee and the Audit Committee, the Board at its Meeting (Serial No.45) held on May 28, 2026, approved and resolved to propose to the shareholders suitable resolutions for the re-appointments of Mr. Sharma and Mr. Vasudeva as Wholetime Directors for a period of three years each with effect from October 1, 2026, on revised terms as stated in the Notice to Shareholders for the 66th Annual General Meeting (AGM) of the Company.

The present tenure of Mr. Murlil Aildas Teckchandani, Independent Director, will end on July 31, 2026. Based on

the recommendation of the Nomination and Remuneration Committee, the Board at its Meeting (Serial No.45) held on May 28, 2026, has resolved to propose to the shareholders a suitable resolution for his re-appointment as an Independent Director for a second term of five consecutive years with effect from August 1, 2026. The Company has received a requisite notice from a Member in writing proposing the said re-appointment.

Pursuant to the recommendation of the Nomination and Remuneration Committee, the Board at its Meeting (Serial No.45) held on May 28, 2026, has resolved to propose the appointment of Ms. Vini Mahajan as an Independent Director of the Company for a period of five consecutive years with effect from August 1, 2026, for the approval of the shareholders at the 66th AGM of the Company. The Company has received a requisite notice from a Member in writing proposing the said appointment.

All the Directors, including Independent Directors, were updated on the Company's performance and plans on May 27, 2026. The required details of the Independent Directors' Familiarization Programs are available at <https://www.hawkinscookers.com/idfp>.

2025-26 Operations: Other Aspects

The value of exports at Rs.65.61 crores in 2025-26 was down by 10.5% over the previous year due to the tariff actions in the US and the conflict in the Middle East. Foreign Exchange used in 2025-26 was Rs.62.76 crores (Rs.39.02 crores in the previous year). Your Company is recognised as a two star export house.

Our Research & Development Unit is recognised by the Department of Scientific and Industrial Research. The expenditure on Research & Development in 2025-26 was Rs.10.52 crores, 0.2% higher than the previous year. Required details are given in **Appendix I**.

Efforts continue in our factories and offices to save energy wherever possible.

The required details of Fixed Deposits taken under Sections 73 and 76 of the Companies Act, 2013, are as follows:

- (a) Additional Amount accepted during the year: Rs.8.51 crores.
- (b) Amount that remained unpaid or unclaimed as at the end of the year: Nil.
- (c) Default in repayment of deposits or payment of interest thereon: Nil.

Dividend Distribution Policy

Your Company has a Dividend Distribution Policy in terms of the requirements of the Listing Regulations. The Policy is available on the website of the Company at <https://www.hawkinscookers.com/download/DividendDistributionPolicy.pdf>.

Directors' Report (Continued)

Appropriations and Dividend

Out of the amount available for appropriation of Rs.385.94 crores (previous year: Rs.324.94 crores), we propose Rs.385.94 crores as surplus carried to the Balance Sheet (previous year: Rs.323.94 crores).

In accordance with the Dividend Distribution Policy of the Company we are pleased to recommend Rupees One Hundred and Forty as dividend per Equity Share of Rs.10 (previous year: Rupees One Hundred and Thirty per Equity Share).

Directors' Responsibility Statement

The Board confirms that:

1. The Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013, for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities.

2. In the preparation of the Annual Accounts, the applicable accounting standards have been followed and proper explanation given relating to material departures, if any. The Directors have prepared the Annual Accounts on a going-concern basis.

3. The Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at the end of the financial year and of the profit and loss of the Company for that period.

4. Based on the framework of the internal financial controls and compliance systems established and maintained by the Company, the work performed by the Internal, Statutory and Secretarial Auditors, including audit of the internal financial controls over financial reporting by the Statutory Auditors, and the reviews performed by the Management and the relevant Board Committees, including the Audit and the Risk Management Committees, the Board is of the opinion that the Company's internal financial controls were adequate and effective during the financial year 2025-26.

5. The Directors have devised proper systems that are, in our opinion, adequate and operating effectively to ensure compliance with the provisions of all applicable laws.

Code of Conduct

The Board has a Corporate Governance Code of Conduct for all the Directors of the Board and the Senior Managers of the Company. This Code is available on the website of the Company. All Directors and Senior Managers have affirmed compliance with the Code. A declaration to this effect signed by the Chairman and Chief Executive Officer of the Company appears elsewhere in this Annual Report.

The Maternity Benefit Act, 1961

The Company has complied with the required provisions of The Maternity Benefit Act, 1961.

Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013

The Company has constituted Internal Complaints Committees at each of the six locations of the Company under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013, to redress complaints received regarding sexual harassment. In the year 2025-26, no case of sexual harassment was filed under the said Act.

Corporate Governance

A separate section on Corporate Governance forms part of our Report. A certificate has been received from the Auditors of the Company regarding compliance of the conditions of Corporate Governance as stipulated under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. Both appear elsewhere in the Annual Report.

Business Responsibility and Sustainability Report

The Business Responsibility and Sustainability Report that forms a part of this Directors' Report and which describes the initiatives taken by the Company from an environmental, social and governance perspective is placed on the Company's website at <https://www.hawkinscookers.com/download/BRSR2025-26.pdf>. The Business Responsibility and Sustainability Policy has been placed on the Company's website at <https://www.hawkinscookers.com/download/BRSPolicy.pdf>.

Auditors

M/s. Kalyaniwalla & Mistry LLP (Firm Registration No.104607W/W100166), Chartered Accountants, had been re-appointed as the Statutory Auditors of the Company at the 62nd Annual General Meeting held on August 4, 2022, for a second consecutive term of five years from the conclusion of the 62nd Annual General Meeting till the conclusion of the 67th Annual General Meeting of the Company.

Secretarial Audit

Pursuant to provisions of Section 204 of the Companies Act, 2013, and Regulation 24A of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, M/s. Jayshree Dagli and Associates, Company Secretaries in Practice, have been appointed as the Secretarial Auditors of the Company at the 65th Annual General Meeting held on August 6, 2025, for term of five consecutive years from April 1, 2025, to March 31, 2030. The Secretarial Audit Report for the year 2025-26 is annexed as **Appendix II**.

Cost Records and Cost Audit

Maintenance of Cost Records and the requirement of a Cost Audit under the provisions of Section 148(1) of the Companies Act, 2013, are not applicable to our Company.

Annual Return

The Annual Return of the Company for the year 2025-26 shall be filed within 60 days of the ensuing 66th AGM. The Return for the year 2024-25 duly filed with the Ministry of Corporate Affairs after the 65th AGM held in the

year 2025 is available on the Company's website at <https://www.hawkinscookers.com/MGT-7.aspx>.

Contracts or Arrangements with Related Parties

All related party transactions during the year were on arm's length basis and were not material as per the Related Party Transactions Policy of the Company.

Corporate Social Responsibility

The Company has duly met its Corporate Social Responsibility (CSR) obligation of Rs.286.22 lakhs required to be spent in the year 2025-26, including by spending on Skill Training of youth and public service campaigns on conservation of Cooking Gas and Safety from Poisonous Kitchen Fumes.

An excess amount of Rs.52.78 lakhs spent on CSR in 2025-26, largely to assist India in dealing with the unprecedented shortage of cooking gas, is being carried forward to the financial year 2026-27 for set off from the CSR spend target for 2026-27, as duly approved by the Board.

The required Annual Report on CSR is given as **Appendix III**.

Directors' Performance Evaluation

The performance evaluation of each Director of the Board was carried out by the Nomination and Remuneration Committee at its Meeting (Serial No.20) held on May 27, 2026, as per the criteria set by it earlier. The said criteria are included in the Corporate Governance Report enclosed herewith. The performance evaluation of the non-Independent Directors, the Board as a whole and the Chairman of the Board was carried out by the Independent Directors at their separate meeting held on May 27, 2026.

The Board of Directors at its Meeting (Serial No.45) held on May 28, 2026, reviewed the reports of evaluation received from the Nomination and Remuneration Committee and the Independent Directors and also the functioning of the Committees of the Board and carried out the evaluation of the Board as a whole, the Committees of the Board and each Director and found the performance of the Board, the Committees and all the individual Directors to be satisfactory.

Research & Development

Specific areas in which R&D efforts have been carried out: R&D in materials, machines, processes and designs of components and products in order to improve the functioning and durability of products, to produce greater fuel economies and to improve the safety and convenience of the users of the products and introduce new products. Benefits derived as a result: launch of new products like a 4-Star BEE rated fuel-efficient gas stove plus design and quality improvement/ cost reduction in existing products. Future plan of action: we intend to support the R&D Centre and the Test Kitchen to meet corporate objectives for quality improvement, cost reduction, introduction of new products in Kitchen electricals

Remuneration Policy

On the recommendation of the Nomination and Remuneration Committee, the Board has framed a Remuneration Policy for all employees of the Company including senior management and the Directors. The Remuneration Policy of the Company is designed to attract, motivate and retain suitable manpower in a competitive market. The remuneration package for each person is designed keeping a balance between fixed remuneration and profit and performance-linked incentives in order to achieve corporate performance targets. The Policy is aligned with the Company's mission, which states: *"Our single-minded determination to please customers drives the kind of people we employ and promote, the investments we make and the results we produce."*

The Remuneration Policy is placed on the Company's website at <https://www.hawkinscookers.com/download/RemunerationPolicy.pdf>. The Board affirms that all the remunerations are as per the Remuneration Policy of the Company. Information as per Section 197 of the Companies Act, 2013, is given in **Appendix IV**.

Vigil Mechanism

The Company has an established Vigil Mechanism/ Whistle Blower Policy for stakeholders including Directors and employees to report concerns or grievances including unethical behaviour, fraud or violation of the Company's Corporate Governance Code of Conduct. The authority for the implementation of the Policy rests with the Vice-Chairman and Chief Financial Officer under the overall supervision of the Audit Committee of the Board.

ON BEHALF OF THE BOARD OF DIRECTORS



Place : Mumbai
Date : June 23, 2026

SUBHADIP DUTTA CHOUDHURY
CHAIRMAN

Appendix I

and non-electricals and consumer service and support. Capital expenditure on R&D: Rs.0.50 crores (previous year: Rs.0.77 crores). Recurring expenditure: Rs.10.02 crores, 0.8% of the total turnover (previous year: Rs.9.73 crores, 0.9%). Efforts made for technology absorption, adaptation and innovation: the Company continues to implement technology, made in India as well as developed inhouse, to improve and develop products and to reduce costs. No specific technology has been imported for the last three years. As on April 1, 2026, there were 159 valid patents and design registrations in force. Benefits derived: as described above.

Appendix II

Secretarial Auditor's Report

To the Members of Hawkins Cookers Limited, Mumbai

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.

2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test check basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.

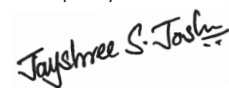
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.

4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.

5. The compliance of provisions of corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test check basis.

6. The Secretarial Audit Report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

For JAYSHREE DAGLI & ASSOCIATES
Company Secretaries



Jayshree S. Joshi
F.C.S.1451; C.P.487

Peer Review Certi. No.: 7827/2026

UDIN: F001451H000508980

May 27, 2026

Form No. MR-3: Secretarial Audit Report for the Financial Year Ended 31st March, 2026

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies
(Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To the Members of Hawkins Cookers Limited, Mumbai

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **HAWKINS COOKERS LIMITED** (hereinafter called "the Company"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minutes books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2026, complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

(A) We have examined the books, papers, minutes books, forms and returns filed and other records maintained by **HAWKINS COOKERS LIMITED** ("the Company") for the financial year ended on 31st March, 2026 according to the provisions of:

1. The Companies Act, 2013 (the Act) & the Rules made there under to the extent applicable; and circulars, notifications, clarifications, Removal of Difficulties Orders or

such other relevant statutory material issued by Ministry of Corporate Affairs from time to time;

2. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the Rules made there under as amended;

3. The Depositories Act, 1996 and the Regulations and Bye-laws framed there under as amended;

4. Foreign Exchange Management Act, 1999 and the Rules and Regulations made there under as on date to the extent applicable;

5. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-

(a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 as amended;

(b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015 and circulars/guidelines issued thereunder, as amended;

(c) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993, as amended regarding the Companies Act and dealing with client;

(d) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended.

6. Based on the nature of business activities of the Company, the following specific Acts/Laws/Rules/Regulations are applicable to the Company:

- (a) Environment (Protection) Act, 1986
- (b) Air (Prevention and Control of Pollution) Act, 1981
- (c) Water (Prevention and Control of Pollution) Act, 1974
- (d) Hazardous Wastes (Management, Handling and Transboundary Movement) Rules, 2008
- (e) Labour Laws to the extent applicable

(B) We have also examined compliance with the applicable clauses of the Secretarial Standards for Board Meetings (SS – 1) and for General Meetings (SS – 2) issued by the Institute of Company Secretaries of India (ICSI).

It may please be noted that the compliance of applicable financial laws including Direct and Indirect Tax Laws; items covered under the Report of the Statutory Auditors; maintenance of Financial Records and Books of Accounts etc. by the Company has not been reviewed by us for the purpose of this Audit since the same has been subject matter of review by the Statutory Auditors and/or other designated professionals. Further, we have also relied upon the certificates/reports/legal opinions, as the case may be, issued by the Statutory Auditors and/or other designated professionals, wherever applicable. Further, we have also relied upon the certificates issued by the CEO, CFO and other Key Managerial Personnel/Sr. Managerial Personnel etc. w.r.t. compliances of the respective laws, rules and regulations as applicable to the Company.

During the year under review, the Company has complied with the provisions of the Acts, Rules, Regulations, Guidelines, Standards, etc. as mentioned above.

During the year under review, the provisions of the following Regulations (as enumerated in the prescribed format of Form MR - 3) were not applicable to the Company:

- (i) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 as amended;
- (ii) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018, as amended;
- (iii) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 as amended;
- (iv) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008 as amended;

(v) The Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999 and The Securities and Exchange Board of India (Share Based Employee Benefits), Regulations, 2014 as amended;

We further report that

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. Further, there was no change in the constitution of the Board and the Committees thereof. However, the following reappointments were made during the year under audit:

(i) Mr. Sudeep Yadav, Whole-time Director of the Company was reappointed as Director retiring by rotation at the 65th AGM of the Company held on 6th August, 2025;

(ii) Mr. Subhadip Dutta Choudhury, Managing Director of the Company was reappointed as the Chairman of the Board of Directors and Managing Director designated as the Chief Executive Officer for a period of 3 years from October 1, 2025 to September 30, 2028 at the 65th AGM of the Company held on 6th August, 2025;

(iii) Mr. Sudeep Yadav, Whole-time Director of the Company was reappointed as the Vice-Chairman of the Board of Directors and Chief Financial Officer for a period of 3 years from October 1, 2025 to September 30, 2028 at the 65th AGM of the Company held on 6th August, 2025.

Adequate notice had been given to all Directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance and in cases where shorter notice/s were given for Committee Meetings, at least one Independent Director was present at such meeting/s and that the system exists for seeking and obtaining further information and clarifications on the agenda items before the Meeting and for meaningful participation at the Meeting.

Unanimous decisions were carried through as there were no cases of dissent of any Director in respect of any decision and was accordingly captured and recorded as part of the minutes.

We further report that there are adequate systems and processes in place in the Company, commensurate with the size and operations of the Company to monitor and ensure the compliance with applicable laws, rules, regulations and guidelines referred to herein above.

We further report that the Company had no specific events/actions having major bearing on the Company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, standards, etc.

For JAYSHREE DAGLI & ASSOCIATES
Company Secretaries

Jayshree S. Joshi

Jayshree S. Joshi
Membership No. F.C.S. 1451
CP No. : 487

Place: Mumbai
May 27, 2026

Peer Review Certi. No.: 7827/2026
UDIN: F001451H000508980

Appendix III

Annual Report on Corporate Social Responsibility

1. Brief outline of the Company's CSR Policy: The primary product of Hawkins Cookers Limited, the pressure cooker, is a fuel and time saving device which benefits the users and the environment. We should focus on areas such as rural development, women's and children's health and nutrition, conservation of forests and soil and water, mid-day meals for school children, skill training and such activities where our expertise and products will help us ensure that we make a real difference.

2. Composition of the CSR Committee during the year 2025-26:

Sr. No.	Name of Director	Designation/Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1.	Mr. Murli Aildas Teckchandani	Independent Director, Chairman of the Committee	1	1
2.	Mr. Ravi Kant	Independent Director		1
3.	Mr. Sanjay K. Asher	Independent Director		0
4.	Mr. Subhadip Dutta Choudhury	Chairman & Chief Executive Officer		1
5.	Mr. Sudeep Yadav	Vice-Chairman & Chief Financial Officer		1
6.	Mr. Neil Vasudeva	Executive Director – Marketing		1

3. (i) Weblink of the Composition of the CSR Committee – https://www.hawkinscookers.com/download/Board_Committees.pdf.

(ii) Weblink of CSR Policy – www.hawkinscookers.com/CSRPolicy.pdf.

(iii) Weblink of CSR projects approved by the Board of Directors – www.hawkinscookers.com/CSRProjects.pdf.

4. Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of Rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 – Not Applicable.

5. (a) Average net profit of the Company as per Section 135(5) – Rs.143.11 crores.

(b) Two percent of average net profit of the company as per section 135(5) – Rs.286.22 lakhs.

(c) Surplus arising out of the CSR projects or programmes or activities of the previous financial years – Nil.

(d) Amount required to be set off for the financial year 2025-26, if any – Rs.5.03 lakhs.

(e) Total CSR obligation for the financial year (5b+5c-5d) – Rs.281.19 lakhs.

6. (a) Details of CSR amount spent against ongoing projects for the financial year 2025-26: Not Applicable.

(b) Details of CSR amount spent against other than ongoing projects for the financial year 2025-26:

S. No.	Name of the Project	Item from the list of activities in Schedule VII to the Act	Local Area (Yes/No)	Location of the project (State and District)	Amount spent for the project (in Rs. Lakhs)	Mode of implementation – Direct (Yes/No)	Mode of implementation through implementing agency	
							Name	CSR Registration Number
1.	Skill Training under The Apprentices Act, 1961, in our plants and offices	Skill Training	Yes	Maharashtra, Mumbai and Thane; Punjab, Hoshiarpur; Uttar Pradesh, Jaunpur	223.29	Yes	–	Not Applicable

S. No.	Name of the Project	Item from the list of activities in Schedule VII to the Act	Local Area (Yes/No)	Location of the project (State and District)	Amount spent for the project (in Rs. Lakhs)	Mode of implementation – Direct (Yes/No)	Mode of implementation through implementing agency	
							Name	CSR Registration Number
2.	Public service campaigns on conservation of Cooking Gas and Safety from Poisonous Kitchen Fumes	Promoting Health care and Conservation of natural resources	Yes	All India	109.68	Yes	–	Not Applicable
3.	Donation to the Chief Minister's Rangla Punjab Fund	Disaster Management	Yes	Punjab	1.00	Yes	–	Not Applicable
Total					333.97			

(c) Amount spent in Administrative Overheads – Nil.

(d) Amount spent on Impact Assessment, if applicable – Not Applicable.

(e) Total amount spent for the Financial Year 2025-26 (6a+6b+6c+6d) – Rs.333.97 lakhs.

(Note: Including Rs.5.03 lakhs brought forward from FY 2024-25, the total CSR spend in FY 2025-26 is Rs.339.00 lakhs.)

(f) CSR amount spent or unspent for the financial year (including the amount duly carried forward from FY 2024-25):

Total Amount Spent for the Financial Year (Rs. in lakhs)	Amount Unspent (Rs. in lakhs)				
	Total Amount transferred to Unspent CSR Account as per Section 135(6)		Amount transferred to any fund specified under Schedule VII as per second proviso to Section 135(5)		
	Amount	Date of Transfer	Name of the Fund	Amount	Date of Transfer
339.00	Not Applicable				

(g) Excess amount for set off, if any:

Sr. No.	Particulars	Amount (in Rs. Lakhs)
(i)	Two percent of average net profit of the company as per Section 135(5)	286.22
(ii)	Total amount spent for the Financial Year 2025-26 (including the brought forward Rs.5.03 lakhs)	339.00
(iii)	Excess amount spent for the financial year 2025-26 [(ii)-(i)]	52.78
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	Not Applicable
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	52.78

7. Details of unspent Corporate Social Responsibility amount for preceding three financial years: Not Applicable.

8. In case of creation or acquisition of capital asset, the details relating to the asset so created or acquired through CSR spent in the financial year 2025-26 – Not Applicable.

9. The reason(s) for failure to spend two per cent of the average net profit as per Section 135(5) – Not Applicable.

Murli Aildas Teckchandani
Chairman of the CSR Committee

Subhadip Dutta Choudhury
Chairman and Chief Executive Officer

Appendix IV

**Disclosure under Rule 5 of the Companies
(Appointment and Remuneration of Managerial Personnel) Rules, 2014**

**I. Top ten employees in terms of remuneration drawn during the year and
Employees with remuneration drawn during the year of Rs. One crore two lakhs or more**

Sr. No.	Name	Age	Designation Nature of Duties	Gross Remuneration (Rs.)	Qualification	Experi- ence (Years)	Date of Start of Employment	Last Employment	
								Name of Employer	Position Held
1	Subhadip Dutta Choudhury (Note 1)	58	Chairman and Chief Executive Officer	8,14,93,579	B. Tech. Electrical Engineering, IIT, Kharagpur Post Graduate Diploma in Management, IIM, Calcutta	34	18.05.1992	—	—
2	Sudeep Yadav (Note 1)	58	Vice Chairman and Chief Financial Officer	6,05,30,012	B. Tech. Textile Technology, IIT, Delhi Post Graduate Diploma in Management, IIM, Calcutta	34	22.07.2013	Citibank N.A.	Managing Director, Head-India, Citi Transaction Services
3	Tej Paul Sharma (Note 1)	64	Executive Director Sales	3,01,65,754	B. Com. St. Xavier's College Calcutta	44	14.11.1983	Speedo Sales Corporation	Salesman
4	Neil Vasudeva (Notes 1 & 2)	55	Executive Director Marketing	2,62,56,424	B. A. St. Stephen's College, Delhi Post Graduate Diploma in Business Management, XLRI, Jamshedpur	33	5.11.1997	Reckitt & Colman of India Limited	Product Manager Pest Control
5	Rahul Pathak	49	Executive Vice President Manufacturing	2,00,00,000	B. E. Bharti Vidyapeeth College of Engineering, Mumbai, M. E. – Production Engineering, VJTI, Mumbai	25	28.04.2014	Accusonic Controls	CEO
6	B. S. Sethi	67	Executive Vice President Research and Development	2,00,00,000	Diploma in Instrument Technology, Post Diploma in Die and Mould Making, Indo Swiss Training Centre, Chandigarh	45	1.11.1989	Khanna Watches Limited	Assistant Manager R&D
7	K. S. Khera	65	Senior Vice President Personnel	1,81,88,603	B. Sc. Bareilly College	43	17.03.1992	Agro Tech India Limited	Security Officer
8	Brahmananda Pani	62	Company Secretary, Senior Vice President-Indirect Tax & Legal	1,69,89,248	CA, L L B, ICWA, CS, MBA, Xavier Institute of Management, Bhubaneswar	41	9.01.2012	BEML Limited	Dy. General Manager Finance and Accounts
9	Ramesan PO	66	Vice President Manufacturing	1,47,91,716	Diploma in Fitter Trade	48	1.08.1985	Bradma of India Limited	Quality Control Inspector
10	Abhijeet Bhende	61	Vice President Information Technology	1,25,76,671	B.Sc., Diploma in Computer Programming and Systems & Design	39	23.03.1989	Data Consultancy Services	Computer Programmer
11	Suman Kumar	54	Vice President Sales Administration	1,15,87,482	B.Sc. (Hons), R.K. College, Madhubani	33	26.04.1993	Sigma Computers	Sales Executive

Notes: 1. On contract basis. 2. Relative of Mrs. Susan M. Vasudeva, Director.

II. Details of remuneration of each Director/Company Secretary in 2025-26

Director/Company Secretary	% increase over previous year	Ratio to median remuneration
Directors		
Subhadip Dutta Choudhury, Chairman and Chief Executive Officer	14.6%	100:1
Sudeep Yadav, Vice Chairman and Chief Financial Officer	15.3%	74:1
Tej Paul Sharma, Executive Director – Sales	14.0%	37:1
Neil Vasudeva, Executive Director – Marketing	9.7%	32:1
Susan M. Vasudeva	10.9%	5:1
Ravi Kant	18.2%	5:1
Leena Chatterjee	14.0%	6:1
M. A. Teckchandani	15.4%	5:1
Shyamak R. Tata	17.7%	5:1
Sanjay K. Asher	32.0%	6:1
Company Secretary		
Brahmananda Pani	2.5%	21:1

III. Number of permanent employees on the rolls of the Company: as on 31.3.2026: 577; as on 31.3.2025: 572.

IV. The median annual remuneration of all permanent employees at the end of 2025-26 was Rs.8.17 lakhs which was a 0.3% increase on the identical figure for 2024-25.

V. Taking into account the total remuneration of all employees of the Company (including temporary employees) in the year 2025-26 and dividing it by the number of such employees as at the end of the year, we arrive at the average remuneration per employee during the said year. When we compare the average remuneration per employee thus derived for 2025-26 with the identical computation for 2024-25, we get the percent increase/decrease in 2025-26 over its previous year.

The said comparison for employees other than the four Executive Directors in 2025-26 was an increase of 5% and for the Executive Directors the increase was of 14%.

This is because the Remuneration of the Executive Directors is mainly determined by the profit of the Company which has grown by 14%.

COMPLIANCE WITH THE CORPORATE GOVERNANCE CODE OF CONDUCT

The Board has formulated The Corporate Governance Code of Conduct for all Directors and Senior Managers of the Company which has been posted on the website of the Company. It is hereby affirmed that all Directors and Senior Managers have complied with The Corporate Governance Code of Conduct framed by the Company and a confirmation to this effect for the year 2025-26 has been obtained from all Directors and Senior Managers. There is no reported instance of non-compliance.

BY ORDER OF THE BOARD OF DIRECTORS



Mumbai
May 19, 2026

SUBHADIP DUTTA CHOUDHURY
CHAIRMAN & CHIEF EXECUTIVE OFFICER

**Independent Auditor's Certificate on compliance with the conditions of
Corporate Governance as per SEBI (Listing Obligations and Disclosure
Requirements) Regulations, 2015, as amended.**

To the Members of Hawkins Cookers Limited

1. This certificate is issued in accordance with the terms of our engagement.
2. We, Kalyaniwalla & Mistry LLP, Chartered Accountants, the Statutory Auditors of **Hawkins Cookers Limited** ("the Company") have examined the compliance of conditions of Corporate Governance by the Company, for the year ended March 31, 2026, as stipulated in Regulation 17 to 27 and Clauses (b) to (i) and (t) of Regulation 46(2) and paragraphs C, D and E of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("SEBI Listing Regulations"), pursuant to the Listing Agreement of the Company with the Stock Exchange.

Management's Responsibility

3. The compliance of conditions of Corporate Governance is the responsibility of the Company's Management, including the preparation and maintenance of all relevant supporting records and documents. This responsibility includes the design, implementation and maintenance of internal control and procedures to ensure the compliance with the conditions of the Corporate Governance stipulated in the SEBI Listing Regulations.

Auditor's Responsibility

4. Our responsibility is limited to examining the procedures and implementation thereof, adopted by the Company, for ensuring compliance with the conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.
5. We have examined the books of account and other relevant records and documents maintained by the Company for the purpose of providing reasonable assurance on the compliance with Corporate Governance requirements by the Company.
6. We have carried out an examination of the relevant records of the Company in accordance with the Guidance Note on Certification of Corporate Governance issued by the Institute of the Chartered Accountants of India ("the ICAI"), the Standards on Auditing specified under Section 143(10) of the Companies Act 2013, in so far as applicable for the purpose of this certificate and as per the Guidance Note on Reports or Certificates for Special Purposes (Revised 2016) issued by the ICAI which requires that we comply with the ethical requirements of the Code of Ethics issued by the ICAI.
7. We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.

Opinion

8. Based on our examination of the relevant records and according to the information and explanations provided to us and the representations provided by the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in Regulation 17 to 27, Clauses (b) to (i) and (t) of Regulation 46(2) and paragraphs C, D and E of Schedule V of the SEBI Listing Regulations during the year ended March 31, 2026.
9. We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Restriction on use

10. This certificate has been issued at the request of the Company solely for confirming the compliance of conditions of Corporate Governance as stipulated in Regulations 17 to 27 and clauses (b) to (i) and (t) of Regulation 46(2) and paragraphs C, D and E of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and is not to be used for any other purpose. Accordingly, we do not accept or assume any liability or any duty of care for any other purpose or to any other person to whom this certificate is shown or into whose hands it may come without our prior consent in writing.

For KALYANIWALLA & MISTRY LLP
Chartered Accountants
Firm Registration Number 104607W/W100166



JAMSHED K. UDWADIA
PARTNER

Membership Number 124658
UDIN: 26124658XPTXGX2578

Place : Mumbai
Date : June 23, 2026

REPORT ON CORPORATE GOVERNANCE

Company's Philosophy

Hawkins Cookers Limited believes in corporate governance that optimizes results in the present and the long-term, appropriately balancing the expectations of all major stakeholders (consumers, employees, associates and shareholders). It achieves the required results by focusing on manufacturing, marketing and management in the area of Pressure Cookers, Cookware, Gas Stoves, Kitchen Electricals and Kitchen Tools. The Company is committed to transparency, fair dealings with all and the creation of value on competitive merit.

Board of Directors

As on date, the Board of Directors consists of ten Directors: an Executive Chairman and Chief Executive Officer, a Vice-Chairman and Chief Financial Officer, two other Executive Directors, five Independent Directors and one non-Executive Director. During the year under report, four Board Meetings were held: on May 28 (Serial No. 41), August 6 (Serial No. 42), November 4 (Serial No. 43) 2025, and January 28, 2026 (Serial No. 44). The Directors' attendance for the said meetings and other details are as follows:

Name & Director Identification Number	Position	Board Meetings Attended	Whether Attended Last AGM	Director of Other Companies		Number of Committee positions in Other Companies (Note 1)
				Number of Companies	Names of the other listed Companies and Category of Directorship	
Subhadip Dutta Choudhury 00141545	Chairman & Chief Executive Officer, Executive Director	4	Yes	1	None	None
Sudeep Yadav 02909892	Promoter Group, Vice-Chairman & Chief Financial Officer, Executive Director	4	Yes	None	None	None
Tej Paul Sharma 09195422	Executive Director – Sales	4	Yes	None	None	None
Neil Vasudeva (See Note 2) 09208715	Promoter, Executive Director – Marketing	4	Yes	None	None	None
Susan M. Vasudeva 06935629	Promoter Group, Non-Executive Director	4	Yes	None	None	None
Ravi Kant 00016184	Independent Director	4	Yes	1	None	None
Leena Chatterjee 08379794	Independent Director	4	Yes	None	None	None
M. A. Teckchandani 00049563	Independent Director	4	Yes	None	None	None
Shyamak R. Tata 07297729	Independent Director	4	Yes	6	1. Siemens Limited, Independent Director 2. Thermax Limited, Independent Director 3. Endurance Technologies Limited, Independent Director	6 (including 3 as Chairman)
Sanjay K. Asher 00008221	Independent Director	4	Yes	10 (Including 3 Private Limited Companies)	1. Ashok Leyland Limited, Non-Independent Director 2. Sonata Software Limited, Independent Director, Chairman 3. Epigral Limited, Independent Director 4. Gillette India Limited, Independent Director 5. Repro India Limited, Independent Director 6. Sudarshan Chemical Industries Limited, Non-Independent Director	7 (including 1 as Chairman)

Corporate Governance Report (Continued)

Notes: 1. As required by the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the memberships of only Audit Committee and Stakeholders' Relationship Committee are considered here and memberships of Committees of Private Limited Companies, Foreign Companies and Companies under Section 8 of the Companies Act, 2013, are excluded.

2. Mr. Neil Vasudeva is the step-son of Mrs. Susan M. Vasudeva.

In the opinion of the Board, the Independent Directors fulfill the conditions specified in the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, and are independent of the management.

The core skills/expertise/competencies identified by the Board for the effective functioning of the Company and the names of the Directors having the said skills/expertise/competencies in the context of the Company's business are given below:

Director	Area of expertise				
	Marketing	General Management	Financial Competency	Legal Expertise	Information Technology
Subhadip Dutta Choudhury	✓	✓	✓		✓
Sudeep Yadav		✓	✓	✓	✓
Tej Paul Sharma	✓	✓	✓		
Neil Vasudeva	✓	✓	✓		✓
Susan M. Vasudeva	✓	✓	✓		
Ravi Kant	✓	✓	✓		✓
Leena Chatterjee	✓	✓	✓		
M. A. Teckchandani		✓	✓	✓	✓
Shyamak R. Tata		✓	✓	✓	✓
Sanjay K. Asher		✓	✓	✓	✓

Audit Committee

The role of the Audit Committee in the year under report, as is usual, was to oversee the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statements are correct, sufficient and credible; to recommend appointment, remuneration and terms of appointment of the statutory auditors; to approve payment to statutory auditors for any other services rendered by them; to examine and review, with the management, the quarterly and the annual financial statements and the auditors' report thereon before submission to the Board for approval with particular reference to (a) Matters required to be included in the Directors' Responsibility Statement in the Board's Report; (b) changes, if any, in the accounting policies and practices and reasons for the same; (c) major accounting entries involving estimates based on the exercise of judgment by the management; (d) significant adjustments made in the financial statements arising out of audit findings; (e) compliance with listing and other legal requirements relating to financial statements; (f) required disclosure of any related party transactions; and (g) any qualifications in the draft audit report.

Further, the Audit Committee is required to review and monitor the statutory auditors' independence and performance and effectiveness of the audit process; to approve related party transactions as per the policy approved by the Board; to evaluate internal financial control and risk management systems; to review, with the management, the performance of statutory and internal auditors and adequacy of the internal control systems; to review the adequacy of the internal audit function; to discuss with the internal auditor any significant findings and follow-up thereon; to review the findings of internal auditor into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board; to discuss with statutory auditors the nature and scope of audit and post-audit areas of concern; to look into the reasons for substantial defaults, if any, in the payment to the depositors, shareholders and creditors; to review the functioning of the Whistle Blower Mechanism; to approve the appointment of the Chief Financial Officer. Minutes of the Audit Committee Meetings are circulated to the Members of the Board, discussed and noted or acted upon, as required.

As on date, the Audit Committee consists of four Independent Directors; Mr. Shyamak R. Tata, Chairman, Prof. Leena Chatterjee, Mr. M. A. Teckchandani and Mr. Sanjay K. Asher. The Audit Committee met four times during the year under report and the attendance of Members at the Meetings was as follows:

Name of Director	Number of Meetings Attended
Shyamak R. Tata, Chairman	4
Leena Chatterjee	4
M. A. Teckchandani	4
Sanjay K. Asher	4

Nomination and Remuneration Committee

The Nomination and Remuneration Committee as on date consists of four Independent Directors – Prof. Leena Chatterjee, Chairperson, Mr. Ravi Kant, Mr. M. A. Teckchandani, Mr. Shyamak R. Tata; one non-Executive Director – Mrs. Susan M. Vasudeva and one Executive Director – Mr. Subhadip Dutta Choudhury. The Nomination and Remuneration Committee in the year under report was charged with the responsibility to formulate the criteria for determining qualifications, positive attributes and independence of a director and to recommend to the Board a policy relating to the remuneration of the directors, key managerial personnel and other employees; to formulate the criteria for evaluation of the Independent Directors and the Board; to devise a policy on Board diversity; to identify persons who are qualified to become Directors and who may be appointed in senior management one level below the Executive Directors in accordance with the criteria laid down and to recommend to the Board their appointment and removal; to recommend to the Board, all remuneration, in whatever form, payable to senior management; whether to extend or continue the term of appointment of the Independent Directors on the basis of their performance evaluation. Further, for every appointment of an Independent Director, the Committee is to evaluate the balance of skills, knowledge and experience on the Board and on the basis of such evaluation, prepare a description of the role and capabilities required of an independent director.

The Nomination and Remuneration Committee met once during the year under report on May 27, 2025, and all the six Members attended the said Meeting.

The Remuneration Policy formulated by the Company has been placed on the Company's website at <https://www.hawkinscookers.com/download/RemunerationPolicy.pdf>.

The Criteria for the Evaluation of the Individual Performance of Independent Directors (IDs) recommended by the Nomination and Remuneration Committee and accepted by the Board are as stated hereinbelow:

1. The time and attention the ID is able to give to the business of the Company. **2.** The effectiveness and quality of the advice that the ID is able to contribute towards the functioning of the Board. **3.** The objectivity and quality of the advice the ID is able to contribute to the governance of the Company. **4.** The degree to which the ID is able to convey the concerns and needs of Society.

The Criteria for the Evaluation of the Performance of the Board of Directors as a Whole recommended by the Nomination and Remuneration Committee and accepted by the Board are as stated hereinbelow:

1. The level to which the Board has maintained and grown the reputation of the Company as well as the physical and financial assets of the Company. **2.** The level to which the Board has developed and maintained good relations with all stakeholders in the Company such as employees, associates, vendors, customers, consumers, investors, shareholders and the government. **3.** The level to which the Board has ensured that the Company is in compliance with all legal requirements.

Directors' Remuneration

The remuneration of the Executive Directors for the year 2025-26 is given below:

Director	Salary	Provident Fund, Superannuation & Gratuity	Perquisites & Allowances	Commission	Total	Contract Period
	Rs. lakhs	Rs. lakhs	Rs. lakhs	Rs. lakhs	Rs. lakhs	
S. Dutta Choudhury	84.00	26.72	51.91	652.31	814.94	1.10.2025 to 30.9.2028
Sudeep Yadav	72.00	22.90	44.46	465.93	605.30	1.10.2025 to 30.9.2028
Tej Paul Sharma	42.00	13.36	41.29	205.01	301.66	1.10.2023 to 30.9.2026
Neil Vasudeva	39.00	12.41	24.78	186.37	262.56	1.10.2023 to 30.9.2026

Notes: **1.** One Lakh is 1,00,000. **2.** The above figures do not include provision for encashable leave as the provision in the accounts for this item based on an actuarial valuation is made for all permanent employees of the Company taken together.

Corporate Governance Report (Continued)

As per the contracts entered into by the Company with the Chairman & Chief Executive Officer, the Vice-Chairman & Chief Financial Officer, the Executive Director – Sales and the Executive Director – Marketing, their services may be terminated by either party at three months' notice. There is no provision in their contracts for payment of severance fees.

Benefits extended to Mrs. Susan M. Vasudeva for her Advisory Services for the year 2025-2026 were Rs.11.41 lakhs as per the contracts duly approved by the Board of Directors at its Meeting held on February 6, 2024 (Serial No. 36).

During the year 2025-26, the Company paid Sitting fees to the Non-Executive Directors of Rs.75,000 per Meeting of the Board and of the Committees of the Board for attending the Meetings.

The Shareholders have at the AGM of the Company held on August 6, 2025, approved payment of Commission to the Non-Executive Directors within the ceiling of 1% of the Net Profits of the Company as computed under the applicable provisions of the Companies Act, 2013, for each year commencing from April 1, 2025, for five years. For the year 2025-26, the Board at its Meeting (Serial No. 45) held on May 28, 2026, has resolved to distribute the amount of Rs.198.44 lakhs of Commission within the said ceiling equally amongst the six Non-Executive Directors on the Board as on the date of the said Board Meeting.

Details of the remuneration to the Non-Executive Directors for the year 2025-26 are given below:

Director	Commission Payable for the Year 2025-26 Rs. lakhs	Board Meeting Fees Paid Rs. lakhs	Committee Meeting Fees Paid Rs. lakhs	Total Rs. lakhs
Susan M. Vasudeva	33.07	3.00	6.75	42.82
Ravi Kant	33.07	3.00	3.75	39.82
Leena Chatterjee	33.07	3.00	11.25	47.32
M. A. Teckchandani	33.07	3.00	5.25	41.32
Shyamak R. Tata	33.07	3.00	6.00	42.07
Sanjay K. Asher	33.07	3.00	9.00	45.07
Total	198.44	18.00	42.00	258.44

Shareholding of Non-Executive Directors as at 31.3.2026

Director	Number of Shares Held
M. A. Teckchandani	934

Stakeholders' Relationship Committee

The Stakeholders' Relationship Committee consists of one non-Executive Director, Mrs. Susan M. Vasudeva, Chairperson, two Independent Directors, Prof. Leena Chatterjee and Mr. Sanjay K. Asher and two Executive Directors, Mr. Subhadip Dutta Choudhury and Mr. Sudeep Yadav. Mr. Brahmananda Pani, Company Secretary, was the Compliance Officer for the year under report. The Committee met 9 times in 2025-26. The number of shareholders' complaints received during the year 2025-26: 3 (previous year: 9). All have been satisfactorily resolved within the year.

Risk Management Committee

The Risk Management Committee consists of two Independent Directors; Mr. Ravi Kant, Chairman, and Mr. Shyamak R. Tata, three Executive Directors, Mr. Subhadip Dutta Choudhury, Mr. Sudeep Yadav and Mr. Tej Paul Sharma and three Executives, Mr. Rahul Pathak, Executive Vice President – Manufacturing, Mr. Brahmananda Pani, Company Secretary and Senior Vice President – Indirect Tax and Legal, and Mr. Abhijeet Bhende, Vice President – Information Technology.

The Risk Management Committee met twice during the year under report and all the eight Members attended the said Meetings.

The Risk Management Committee is responsible for formulating a detailed risk management policy including a framework to identify the Company's internal and external financial, operational, sectoral, sustainability/ESG, information, cyber security risks; risk mitigation measures such as systems and processes for internal control of identified risks and business continuity plan.

The Committee is responsible for the oversight and implementation of the risk management framework, policies, systems and practices of the Company including evaluating the adequacy of risk management systems. It oversees *inter alia* the Company's methods for identifying and managing risks, frauds, regulatory enforcement actions, litigation, investment portfolio and technology. It documents and maintains records of its proceedings, including risk management decisions and reports its activities, including the nature and content of its discussions, to the Board of Directors on a regular basis and makes such recommendations and advises actions to be taken as it deems necessary or appropriate. The Risk Management Committee has the following Specific Responsibilities and Duties: Approve and periodically review the Company's risk management policy at least once in two years, including by considering the changing industry dynamics and evolving complexity; Oversee the operation of the Company's risk management framework – credit, liquidity, reputational, operational, fraud, strategic, technology (data-security, information, business-continuity) – commensurate with the structure, complexity, activities and size of the Company; Oversee processes and systems for implementing, evaluating and monitoring risk and compliance associated with the business of the Company, including identifying and reporting emerging risks and their management; Review reports and significant findings with the Internal Audit Department; Co-ordinate its activities with other committees as per the framework laid down by the Board; and review the appointment, removal and terms of remuneration of the Chief Risk Officer, if any. The Committee has powers to seek information from any employee, obtain outside legal or other professional advice and secure attendance of outsiders with relevant expertise, if it considers necessary.

Senior Management

As on date, the Senior Management of the Company consists of Mr. Rahul Pathak, Executive Vice President – Manufacturing, Mr. B. S. Sethi, Executive Vice President – Research & Development, and Mr. Brahmananda Pani, Company Secretary and Senior Vice President – Indirect Tax and Legal and Compliance Officer.

General Body Meetings

The last three Annual General Meetings were held as under:

Financial Year	Date	Time	Location	Special Resolutions Passed
2022-2023	9.8.2023	4:00 pm	Rama Watumull Auditorium, Kishinchand Chellaram College, Dinshaw Wacha Road, Churchgate, Mumbai - 400020 (Held physically)	Continuance of the Directorship of Mrs. Susan M. Vasudeva, Non-Executive Director, who would attain the age of 75 years on August 25, 2023.
2023-2024	5.8.2024	4:00 pm	Rama Watumull Auditorium, Kishinchand Chellaram College, Dinshaw Wacha Road, Churchgate, Mumbai - 400020 (Held physically)	1. Re-appointment of Mrs. Susan M. Vasudeva, Non-Executive Non-Independent Director, who retired by rotation at the 64th AGM. 2. Re-appointment of Prof. Leena Chatterjee, Non-Executive Independent Director, for a second term of five consecutive years from August 6, 2024, to August 5, 2029.
2024-2025	6.8.2025	4:00 pm	Rama Watumull Auditorium, Kishinchand Chellaram College, Dinshaw Wacha Road, Churchgate, Mumbai - 400020 (Held physically)	Commission payable to Non-Wholtime Directors in amounts or proportions as may be decided by the Board.

No special resolutions were required to be put through postal ballot in the year 2025-26. No special resolutions on matters requiring postal ballot are placed for the shareholders' approval at the 66th Annual General Meeting.

Means of Communication

During the year, quarterly results were approved by the Board of Directors and submitted to BSE Ltd. in terms of the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. Quarterly results and all other mandated Notices are published as required in prominent local daily newspapers, namely, *The Economic Times* and *Maharashtra Times*. The results are displayed on the Company's website at https://www.hawkinscookers.com/financial_Results.aspx. No news releases have been issued by the Company and no presentations have been made to institutional investors or to analysts. Management Discussion and Analysis is stated in the Directors' Report.

Corporate Governance Report (Continued)

Disclosures

The Related Party Transactions Policy duly approved by the Board of Directors has been placed on the Company's website at <https://www.hawkinscookers.com/Rpt.aspx>. There were no transactions of a material nature during the year 2025-26 with the Promoters, the Directors or the Management or relatives that may have any potential conflict with the interest of the Company at large. Transactions with related parties as per the requirements of Ind AS 24 are disclosed in Point 10 in Note 38 forming part of the financial statements.

The Company has not provided any Loans and advances in the nature of loans to any firms/companies in which the Directors are interested.

There is no instance of non-compliance nor has any penalty or stricture been imposed by BSE Ltd. or SEBI in the year under report. Apart from the one instance mentioned below, there were no other instances of non-compliance nor has any penalty or stricture been imposed by BSE Ltd. or SEBI or any other statutory authority during the last three years on any matter related to the capital markets. There was one inadvertent instance of delay of one day in filing the Annual Secretarial Compliance Report for the year 2023-24 under Regulation 24A of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, which was submitted to BSE Ltd. on May 31, 2024, instead of May 30, 2024, for which a fine of Rs.2,360 (including GST) was paid to BSE Ltd. The Company is in compliance with all the applicable requirements of the Listing Agreement with BSE Ltd. and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The details of the establishment of the Vigil Mechanism/Whistle Blower Policy have been stated in the Directors' Report. It is affirmed that no person has been denied access to the Chairman of the Audit Committee under the Vigil Mechanism/Whistle Blower Policy.

The principal commodity used by the Company is aluminium. The globally accepted benchmark for aluminium prices is the price quoted on the London Metal Exchange (LME). The monthly average of the LME quotations in April 2025 was US\$ 2,381 per tonne and in April 2026 was US\$ 3,601 per tonne, that is, 51% higher. The Company does not undertake any commodity hedging activity.

A certificate from a Company Secretary in practice has been received stating that none of the Directors on the Board of the Company has been debarred or disqualified from being appointed or continuing as directors of companies by SEBI/Ministry of Corporate Affairs or any such statutory authority and the same forms part of this Report as Annexure 1.

All the recommendations of the various Committees of the Board were accepted by the Board after appropriate discussions.

Details relating to the fees paid to the Statutory Auditors are given in Note 35 forming part of the financial statements.

In the year 2025-26 no case of sexual harassment of women was filed under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

The details of the familiarization programs for the Independent Directors are available at <https://www.hawkinscookers.com/Idfp/>.

Shareholder Information

The 66th Annual General Meeting is to be held on Wednesday, July 29, 2026, at 2:30 pm at Rama Watumull Auditorium, Kishinchand Chellaram College, Dinshaw Wacha Road, Churchgate, Mumbai 400020.

The Financial Calendar in the year 2026-27 is as follows:

May 28:	Approval of the Annual Results of 2025-26
By July 4:	Mailing of the Annual Report
July 23 to July 29:	Dates of Book Closure
July 29:	Approval of the First Quarter Results
July 29:	Annual General Meeting
By August 28:	Payment of Dividend of Rs.140 per Share subject to the approval of the shareholders
By November 14:	Approval of the Second Quarter Results
By February 13:	Approval of the Third Quarter Results

The equity shares of the Company are listed on BSE Ltd., P. J. Towers, Dalal Street, Mumbai – 400001. Stock Code: 508486. The annual listing fees for the year 2026-27 have been paid to BSE Ltd.

The Company's Registrar and Share Transfer Agent (RTA) is MUFG Intime India Pvt. Ltd. (registered office at C-101, 247 Park, LBS Marg, Vikhroli West, Mumbai 400083). The RTA acknowledges and executes transfer of shares, arranges for issue of dividend, processes dematerialisation of shares, receives and deals with complaints from investors under the supervision and control of the Company.

The Company's shares are traded on BSE Ltd. in dematerialised mode. In terms of Regulation 40(1) of SEBI Listing Regulations, as amended, securities can be transferred only in dematerialised form. Further, any request received for securities held in physical form shall be effected only in dematerialised form. SEBI w.e.f. April 2, 2026, has dispensed with the requirement of a Letter of Confirmation and enabled direct credit of shares to shareholders' demat accounts.

The shareholders are requested to mandatorily update their KYC details – PAN, Bank details and contact details – as required by SEBI. Dividends shall be processed only in electronic mode, and payment through dividend warrants or cheques has been discontinued. Further, it is mandated that the shareholders holding shares in the physical mode, whose KYC details are not updated, shall be eligible for any dividend payment in respect of such folios only upon updating the KYC details in the folio. Shareholders are advised to register their 'Choice of Nomination'.

As on March 31, 2026, 52,32,033 shares were held in the dematerialised mode representing 98.9% of the Company's total shares and the balance 55,782 shares (1.1%) were held in the physical mode.

As on March 31, 2026, a total of 48,244 shares (0.91%) of the Company are held by the Investor Education and Protection Fund (IEPF) Authority. The details of the shareholders whose shares have been transferred to the IEPF are available on the Company's website at www.hawkinscookers.com. The claimants can reclaim their shares from the IEPF Authority. The claimants can contact the Hawkins Secretarial Department or MUFG Intime India Pvt. Ltd. to get the detailed procedure for and assistance in reclaiming the shares from the IEPF Authority.

Distribution of shares as on March 31, 2026

By Size of Holding of the Shareholders.

Holding	Shareholders		Shares	
	Number	%	Number	%
1 to 1,000	19,236	99.32	7,45,074	14.09
1,001 to 5,000	93	0.48	1,88,629	3.57
5,001 to 10,000	12	0.06	87,008	1.65
Above 10,000	26	0.13	42,67,104	80.70
Total	19,367	100.00	52,87,815	100.00

By Category of Shareholders.

Category	Number of Shares	Shareholding
Promoters	29,62,937	56.03%
Individuals and Others	14,91,054	28.20%
Mutual Funds	6,66,676	12.61%
Foreign Portfolio Investors	1,44,999	2.74%
Bodies Corporate	22,149	0.42%
Total	52,87,815	100%

Certain figures in certain tables that appear in this report may apparently not add up because of rounding off but are wholly accurate in themselves.

In 2025-26, the Company's exports were all on advance payment or Letters of Credit at sight. Therefore, the foreign exchange risk was minimal. The Company undertook no active hedging of its foreign exchange exposure.

Credit Ratings: The Company has obtained credit ratings from ICRA during the year ended March 31, 2026, for the following:

- (i) Fixed Deposits Programme – Rating: AA- Stable (High credit quality with low credit risk)
- (ii) Bank Facilities – Rating: AA- Stable (High degree of safety with low credit risk)

Corporate Governance Report (Continued)

There has been no change in the Credit Rating during the year.

The Company's plants are located at Thane (Maharashtra), Hoshiarpur (Punjab) and in Sathariya, Jaunpur District (UP).

Address for Communication: The Company's registered office is situated at Maker Tower F101, Cuffe Parade, Mumbai 400005. Shareholders holding shares in dematerialised mode should address their correspondence regarding change of address/bank details to their respective Depository Participant. Shareholders holding physical shares should address their correspondence to the Company's Registrar and Share Transfer Agent, MUFG Intime India Pvt. Ltd., at the address given in this report hereinabove or to the Company, or they can visit the website www.in.mpms.mufg.com, choose "Investor Services" section and then select "Service Request" option to lodge the query.

Annexure 1 to the Corporate Governance Report

Certificate of Non-Disqualification of Directors

(pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To The Members of Hawkins Cookers Limited, Mumbai

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **HAWKINS COOKERS LIMITED** having **CIN: L28997MH1959PLC011304** and having registered office at **Maker Tower F, 101 Cuffe Parade, Mumbai – 400005** (hereinafter referred to as 'the Company'), provided to us by the Company in digital/electronic form for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para - C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications [including Directors Identification Number (DIN) status at the portal www.mca.gov.in] as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company (as detailed herein below) for the Financial Year ending on **31st March, 2026** have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority.

Sr. No.	Name of Director	DIN	Date of appointment in Company
1	Subhadip Dutta Choudhury	00141545	01/08/2004
2	Sudeep Yadav	02909892	17/07/2013
3	Tej Paul Sharma	09195422	01/08/2021
4	Neil Brahm Vasudeva	09208715	01/08/2021
5	Susan Mc Kely Vasudeva	06935629	01/08/2014
6	Ravi Kant	00016184	01/06/2016
7	Leena Chatterjee	08379794	01/04/2019
8	Murli Aildas Teckchandani	00049563	01/08/2021
9	Sanjay Khatau Asher	00008221	01/02/2024
10	Shyamak Ramyar Tata	07297729	01/02/2024

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For JAYSHREE DAGLI & ASSOCIATES
Company Secretaries



Jayshree S. Joshi
Membership No. F.C.S. 1451
CP No.: 487
Peer Review Certi. No.: 7827/2026
UDIN: F001451H000508782

Place : Mumbai
May 27, 2026

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF HAWKINS COOKERS LIMITED**Report on the Audit of the Ind-AS Financial Statements****Opinion**

We have audited the accompanying Ind-AS financial statements of **HAWKINS COOKERS LIMITED** ("the Company"), which comprise the Balance Sheet as at March 31, 2026, the Statement of Profit and Loss (including Other Comprehensive Loss), the Statement of Changes in Equity, the Statement of Cash Flows for the year then ended and the Notes to the Ind-AS financial statements, including a summary of material accounting policies and other explanatory information (hereinafter referred to as "Ind-AS financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Ind-AS financial statements give the information required by the Companies Act, 2013, ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standard) Rules, 2015, as amended, ("Ind-AS") and with accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, the profit, total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the Ind-AS financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the *Auditor's Responsibilities for the Audit of the Ind-AS Financial Statements* section of our report. We are independent of the Company in accordance with the *Code of Ethics* issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the Ind-AS financial statements under the provisions of the Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matter

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Ind-AS financial statements of the current period. These matters were addressed in the context of our audit of the Ind-AS financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We have determined the matter described below to be the key audit matter to be communicated in our report.

Key Audit Matter Description	How the matter was addressed in our audit
Accounting for Discounts, Incentives and Volume Rebates	
Refer to Note 1.7 (h) (Material Accounting Policies), Note 26 (Revenue recognised & related disclosures) to the Ind-AS financial statements. Revenue is measured net of discounts, incentives and volume rebates earned by customers on the sale of the Company's products. The Company makes estimates of discounts, incentives and volume rebates on sales made during the year, which is considered to be material and involves a significant amount of complexity and judgement. Therefore, there is a risk of revenue being materially misstated on account of errors in arriving at discounts, incentives and volume rebate accruals and hence considered as a key audit matter.	Our procedures included the following: - Assessing the Company's revenue recognition policies, including those related to discounts, incentives and volume rebates by comparing with the applicable Ind AS. - Evaluating the design and implementation and testing the operating effectiveness of controls over recognition and measurement criteria and adequacy of discounts, incentives and volume rebates. - Comparing the discounts, incentives and volume rebates with the prior year and, where relevant, performed further inquiries and testing. We reconciled a sample of discounts, incentives and volume rebate accruals to supporting documentation and assessed the appropriateness of the judgements applied, if any, including the methodology and inputs used in computing the values. - We also assessed as to whether these discounts, incentives and volume rebate accruals were appropriately accounted for in the financial statements.

Independent Auditor's Report (Continued)

Information Other than the Ind-AS Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Annual Report, namely Financial Performance, Director's Report including annexures to Director's Report, Corporate Governance Report, Business Responsibility and Sustainability Report etc., but does not include the Ind-AS financial statements and our auditor's report thereon. The other information is expected to be made available to us after the date of this auditor's report.

Our opinion on the Ind-AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Ind-AS financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the Ind-AS financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the other information, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and review the steps taken by the Management to communicate with those in receipt of the other information, if previously issued, to inform them of the revision.

Responsibilities of Management and Those Charged with Governance for the Ind-AS Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these Ind-AS financial statements that give a true and fair view of the financial position, financial performance, changes in equity and the cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Ind-AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Ind-AS financial statements, the Board of Directors is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Ind-AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the Ind-AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Ind-AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

• Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Ind-AS financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

- 1) As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of Act, we give in the **"Annexure A"** a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
- 2) As required by section 143(3) of the Act, we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
 - c) The Balance Sheet, the Statement of Profit and Loss (including Other Comprehensive Loss), the Statement of Changes in Equity and the Statement of Cash Flows dealt with by this Report are in agreement with the books of account.
 - d) In our opinion, the aforesaid Ind-AS financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with relevant rules issued thereunder.
 - e) On the basis of the written representations received from the Directors of the Company as on March 31, 2026, taken on record by the Board of Directors, none of the Directors of the Company is disqualified as on March 31, 2026, from being appointed as a Director in terms of Section 164 (2) of the Act.
 - f) With respect to the adequacy of the internal financial controls with reference to financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in **"Annexure B"**.
 - g) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 ("the Rules"), in our opinion and to the best of our information and according to the explanations given to us.
 - i) The Company has disclosed the impact of pending litigations on its financial position in its Ind-AS financial statements – Refer to Note 38 (2)(a) to the Ind-AS financial statements.
 - ii) The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - iii) There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.
 - iv) The Management has represented that:
 - a) to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
 - b) to the best of its knowledge and belief, no funds have been received by the Company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

Independent Auditor's Report (Continued)

Based on such audit procedures performed by us that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11 (e) of the Rules as provided under iv(a) and iv(b) above contain any material misstatement.

- v) As per information and explanations provided by Management and based on the records of the Company, the dividend proposed for the previous year, declared and paid by the Company during the year is in accordance with Section 123 of the Act, as applicable.

The Board of Directors of the Company have proposed final dividend for the year which is subject to the approval of the members at the ensuing Annual General Meeting. The amount of dividend proposed is in accordance with section 123 of the Act, as applicable.

- vi) Based on our examination, which included test checks, the Company has used accounting software for maintaining its books of account for the year ended March 31, 2026, which have a feature of recording audit trail (edit log) facility at the application level. The access to database is restricted to ensure no direct changes in the data tables from the backend is carried out and which is verified by us on test check basis. The said compliance of the audit trail has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit, we did not come across any instance of audit trail feature being tampered with.

The audit trail has been preserved by the Company as per the statutory requirements for record retention.

- 3) In our opinion and according to information and explanations given to us and based on our examination of the records of the Company, the Company has paid/provided managerial remuneration in accordance with the provisions of Section 197 of the Act.

For KALYANIWALLA & MISTRY LLP
Chartered Accountants
Firm Registration Number 104607W/W100166



Jamshed K. Udwadia
PARTNER

Place : Mumbai
Date : May 28, 2026

Membership Number 124658
UDIN: 26124658OBPGYO3525

ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT

The Annexure referred to in paragraph 1 'Report on Other Legal and Regulatory Requirements' in our Independent Auditors' Report to the members of the Company on the Ind-AS financial statements for the year ended March 31, 2026.

Statement on Matters specified in paragraphs 3 & 4 of the Companies (Auditor's Report) Order, 2020:

- (i) (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant & Equipment.
- (B) The Company has maintained proper records showing full particulars of intangible assets.
- (b) According to the information and explanations provided to us and on the basis of our examination of the records of the Company, the Company has a programme for physical verification of Property, Plant & Equipment by which all Property, Plant and Equipment are verified in a phased manner at periodic intervals. During the year the Company has verified certain Property, Plant and Equipments as per the scheduled programme. In our opinion, the period of verification is reasonable having regard to the size of the Company and the nature of its assets. No material discrepancies were noticed on such verification.
- (c) According to the information and explanations given to us and the records examined by us, we report that the title deeds, comprising all the immovable properties of land and buildings which are freehold, are held in the name of the Company as at the balance sheet date except the following:

Description of property	Gross Carrying Value (as of March 31, 2026)	Held in the name of	Whether promoter, director or their relative or employee	Period held	Reason for not being held in name of the Company
Freehold Land located at Hoshiarpur admeasuring 20 Acres.	Rs. 2 Lakhs	Allotted to the Company (erstwhile Pressure Cookers and Appliances Private Limited) (8 acres) and PCA Engineers Private Limited (12 Acres)	No	52 years (w.e.f. August 16, 1974)	The possession of the land has been given to the Company (erstwhile Pressure Cookers and Appliances Private Limited) (8 acres) and PCA Engineers Private Limited (12 Acres) by the Government of Punjab, as per the agreement; the conveyance of which is yet to be finalized. M/s PCA Engineers Limited was merged with the Company under Section 391 to 394 of the Companies Act, 1956 in terms of the approval of the Honourable High Court of Bombay.

In respect of the immovable properties of land that have been taken on lease and disclosed as Property, Plant & Equipment in the Ind-AS financial statements, the lease agreements are in the name of the Company except the following:

Description of property	Gross Carrying Value (as of March 31, 2026)	Held in the name of	Whether promoter, director or their relative or employee	Period held	Reason for not being held in name of the Company
Leasehold Land located at Jaunpur (Satharia) Plot no. A1, A2, A14, A15 admeasuring 24,282 square metres.	Rs. 0.83 Lakhs	PCA Engineers Limited	No	36 years (w.e.f. January 24, 1990)	The registered lease deed is in the name of M/s PCA Engineers Limited, the entity that was merged with the Company under Section 391 to 394 of the Companies Act, 1956 in terms of the approval of the Honourable High Court of Bombay. The Company has applied to UP State Industries Development Corporation Limited for the transfer of the lease in the name of the Company.

(d) According to the information and explanations provided to us and on the basis of our examination of the records of the Company, the Company has not revalued any of its property, plant and equipment or intangible assets during the year.

(e) According to the information and explanations provided to us and on the basis of our examination of the records of the Company, no proceedings have been initiated during the year or are pending against the Company as at March 31, 2026, for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) (as amended in 2016) and rules made thereunder.

- (ii) (a) The inventories were physically verified during the year by the Management at reasonable intervals. In our opinion and according to the information and explanations given to us, the coverage and procedure of such verification by the Management is appropriate having regard to the size of the Company and the nature of its operations. No discrepancies of 10% or more in the aggregate for each class of inventory were noticed on such physical verification of inventories when compared with books of account.

(b) According to the information and explanations given to us, the Company has been sanctioned working capital limits in excess of Rs. 5 crores, in aggregate, during the year, from banks on the basis of security of current assets. In our opinion and according to the information and explanations given to us, the quarterly returns and statements comprising stock statements and book debt statements filed by the Company with such banks are in agreement with the books of account of the Company of the respective quarters and the difference, if any, is on account of explainable items and not material in nature.

- (iii) (a) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not made any investments in, provided any guarantee or security or granted any loans or advances, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties during the year. The Company has provided trade advances in the nature of loans to other entities during the year.

Particulars	Advances in the nature of loan (Rs. in Lakhs)
(A) Aggregate amount granted during the year	
- Other than subsidiaries, joint ventures and associates	141.24
(B) Balance outstanding as at Balance Sheet Date in respect of above cases	
- Other than subsidiaries, joint ventures and associates	85.21

(b) According to the information and explanations provided to us and based on the audit procedures performed by us, the terms and conditions of trade advances in the nature of loans granted by the Company during the year to other entities are not prejudicial to the interest of the Company. The Company has not made any investments, provided any guarantees, given any security or granted any loans.

(c) Trade advances in the nature of loans provided by the Company are repayable by way of deduction of a specific percentage from the vendors' invoice for supplies of products, and recovery of the same is regular. As the trade advances in the nature of loan are non-interest bearing, there is no question of commenting on the regularity of the payment of interest.

(d) According to the information and explanations provided to us, and based on the audit procedures performed by us, there are no overdue amounts outstanding as of the balance sheet date for trade advances in the nature of loans.

(e) No loans or advances in the nature of loans granted by the Company which have fallen due during the year, have been renewed or extended or fresh loans granted to settle the overdues of existing advances in the nature of loans given to the same parties.

(f) According to the information and explanations provided to us, trade advances in the nature of loans provided by the Company which are repayable by way of deduction of a specific percentage from the vendors' invoice for supplies of products, are also callable on demand at the option of the Company; details whereof are given below:

Particulars	Advances in the nature of loan (Rs. in Lakhs)
Aggregate amounts of trade advances in the nature of loans	141.24
- Repayable on Demand (to parties other than promoters and related parties)	141.24
Percentage of trade advances in the nature of loans to total loans	100%

(iv) In our opinion and according to the information and explanations provided to us, the Company has not advanced any loans to the persons covered under Section 185 or given any loans, guarantees or securities or made any investments as per the provisions of Section 186 of the Act.

(v) In our opinion and according to the information and explanation given to us, the Company has complied with the directives issued by the Reserve Bank of India and the provisions of Sections 73 to 76 or any other relevant provisions of the Companies Act, 2013 and the Companies (Acceptance of Deposits) Rules, 2014, as amended, with regard to the deposits accepted and amounts deemed to be deposits accepted. According to the information and explanations given to us, no order has been passed by the Company Law Board or the National Company Law Tribunal or the Reserve Bank of India or any Court or any other Tribunal against the Company in this regard.

(vi) The maintenance of cost records has not been specified by the Central Government under Section 148(1) of the Act and hence provisions of paragraph 3(vi) of the Order are not applicable.

(vii) (a) According to the information and explanations given to us and the records examined by us, the Company is generally regular in depositing undisputed statutory dues including Goods & Service Tax, Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Service Tax, Duty of Customs, Duty of Excise, Value Added Tax, Cess and any other statutory dues with the appropriate authorities, wherever applicable and there are no undisputed dues which have remained outstanding as at March 31, 2026, for a period of more than six months from the date they became payable.

(b) According to the information and explanations given to us and the records examined by us, there are no dues outstanding of Goods & Service Tax, Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Service Tax, Duty of Customs, Duty of Excise, Value Added Tax and Cess on account of any dispute other than the following:

Name of the Statute	Nature of Dues	Period to which the amount relates	Amount involved (Rs. in Lakhs)	Amount paid (Rs. in Lakhs)	Amount unpaid (Rs. in Lakhs)	Forum where Dispute is Pending
VAT Act, 2002 and CST Act, 1956	VAT and CST	2010-2011 2012-2013 2017-2018	61.62	5.53	56.09	Sales Tax Tribunal
		2009-2010	11.12	0.75	10.37	Joint Commissioner

Name of the Statute	Nature of Dues	Period to which the amount relates	Amount involved (Rs. In Lakhs)	Amount paid (Rs. In Lakhs)	Amount unpaid (Rs. In Lakhs)	Forum where Dispute is Pending
Service Tax Act, 1994	Service Tax	April 2016 to June 2017	10.83	-	10.83	Commissioner (Appeals)
Goods and Service Tax, 2017	Goods & Service Tax	2019 to 2020	211.62	22.84	188.78	Goods and Service Tax Appellate Tribunal
		2017 to 2026	132.78	7.91	124.87	First Appellate Authority
The Customs Act of 1962	Customs Duty	June 2020 - January 2021	194.02	3.98	190.04	Customs, Excise and Service Tax Appellate Tribunal
The Employees' Provident Funds & Miscellaneous Provisions Act, 1952	Employees Provident Fund	Oct' 2000 to Apr' 2008	144.52	57.81	86.71	Punjab & Haryana High Court
The Employees State Insurance Act, 1948	Employees State Insurance	Jan' 2007 to Mar' 2009	10.25	5.12	5.13	Bombay High Court

- (viii) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there were no transactions relating to previously unrecorded income that were surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).
- (ix) (a) According to the information and explanations provided to us and based on the documents and records examined by us, the Company has not defaulted in repayment of loans and borrowings or in the payment of interest on the same.
- (b) According to the information and explanations provided to us and on the basis of audit procedures performed by us, the Company has not been declared a wilful defaulter by any bank, financial institution or any other lender.
- (c) In our opinion and according to the information and explanations provided to us and on the basis of our examination of the records of the Company, the Company has not taken any term loans during the year. Hence, the provisions of paragraph 3(ix)(c) of the Order are not applicable.
- (d) According to the information and explanations given to us, and the procedures performed by us, and on an overall examination of the Ind-AS financial statements of the Company, we report that funds raised on short-term basis have, prima facie, not been used for long-term purposes by the Company.
- (e) According to the information and explanation provided to us, the Company does not have any subsidiaries, associates or joint ventures. Hence, the provisions of paragraph 3(ix)(e) of the Order are not applicable.
- (f) According to the information and explanations provided to us and on the basis of our examination of the records of the Company, the Company has not raised any loan during the year. Hence, the provisions of paragraph 3(ix)(f) of the Order are not applicable.
- (x) (a) According to the information and explanations provided to us, the Company has not raised money through initial public offer or further public offer (including debt instruments). Hence, the provisions of paragraph 3(x)(a) of the Order are not applicable.
- (b) The Company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partially or optionally) during the year. Hence, the provisions of paragraph 3(x)(b) of the Order are not applicable.
- (xi) (a) According to the information and explanations provided to us, considering the principles of materiality outlined in the Standards of Auditing, no material fraud on the Company or by the Company has been noticed or reported during the year.
- (b) No report under Sub-section (12) of Section 143 of the Act has been filed in Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year.
- (c) As represented to us by the Management, there were no whistle blower complaints received by the Company during the year.
- (xii) In our opinion and according to the information and explanations given to us, the Company is not a Nidhi Company. Hence, the provisions of paragraph 3(xii) of the Order are not applicable.
- (xiii) According to the information and explanations given to us and based on our examination of the records of the Company, transactions with related parties are in compliance with Sections 177 and 188 of the Act, where applicable, and details of such transactions have been disclosed in the Ind-AS financial statements as required by the applicable Indian Accounting Standards.
- (xiv) (a) In our opinion and based on our examination, the Company has an internal audit system commensurate with the size and nature of its business.
- (b) We have considered the internal audit reports of the Company issued till date, for the period under audit.
- (xv) According to the information and explanations given to us and based on our examination of the records of the Company, the Company has not entered into non-cash transactions with its Directors or persons connected with its Directors and hence the question of commenting on compliance with provisions of Section 192 does not arise.

Independent Auditor's Report (Continued)

- (xvi) (a) The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Hence the provisions of paragraph 3(xvi)(a) and (b) of the Order are not applicable.
- (b) The Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Hence, the provisions of paragraph 3(xvi)(c) of the Order are not applicable.
- (c) The Group does not have any CIC. Hence, the provisions of paragraph 3(xvi)(d) of the Order are not applicable.
- (xvii) The Company has not incurred cash losses during the financial year covered by our audit and the immediately preceding financial year.
- (xviii) There has been no resignation of the Statutory Auditor during the year. Hence, reporting under clause 3(xviii) of the order is not applicable.
- (xix) According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that the Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- (xx) (a) According to the information and explanation provided to us and based on our examination of the records of the Company, the Company has fully spent the required amount toward Corporate Social Responsibility (CSR) in respect of other than ongoing projects. Hence the provisions of paragraph 3(xx)(a) of the Order are not applicable.
- (b) According to the information and explanation provided to us the Company does not have any ongoing project with respect to CSR. Hence, the provisions of paragraph 3(xx)(b) of the Order are not applicable.
- (xxi) The reporting under paragraph 3(xxi) of the Order relates to audit of Consolidated Financial Statements, which is not applicable to the Company. Accordingly, no comment in respect of this paragraph has been included.

For KALYANIWALLA & MISTRY LLP

Chartered Accountants

Firm Registration Number 104607W/W100166



Jamshed K. Udawadia
PARTNER

Membership Number 124658

UDIN: 26124658OBPGYO3525

Place : Mumbai

Date : May 28, 2026

ANNEXURE "B" TO THE INDEPENDENT AUDITOR'S REPORT

Referred to in Paragraph 2(f) 'Report on Other Legal and Regulatory Requirements' in our Independent Auditor's Report to the members of the Company on the Ind-AS financial statements for the year ended March 31, 2026.

Report on the Internal Financial Controls with reference to Ind-AS Financial Statements under Clause (i) of Sub-section 3 of Section 143 of the Act

We have audited the internal financial controls with reference to Ind-AS Financial Statements of **HAWKINS COOKERS LIMITED** ("the Company") as of March 31, 2026, in conjunction with our audit of the Ind-AS financial statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Company's Management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and

detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to Ind-AS Financial Statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, issued by ICAI and deemed to be prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to Ind-AS Financial Statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to Ind-AS Financial Statements and their operating effectiveness. Our audit of internal financial controls with reference to Ind-AS Financial Statements included obtaining an understanding of internal financial controls with reference to Ind-AS Financial Statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Ind-AS Financial Statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with reference to Ind-AS Financial Statements.

Meaning of Internal Financial Controls with reference to Ind-AS Financial Statements

A Company's internal financial controls with reference to Ind-AS Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Ind-AS Financial Statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to Ind-AS Financial Statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Ind-AS Financial Statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the Ind-AS Financial Statements.

Inherent Limitations of Internal Financial Controls with reference to Ind-AS Financial Statements

Because of the inherent limitations of internal financial controls with reference to Ind-AS Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to Ind-AS Financial Statements to future periods are subject to the risk that the internal financial control with reference to Ind-AS Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system with reference to Ind-AS Financial Statements and such internal financial controls with reference to Ind-AS Financial Statements were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the "Guidance Note on Audit of Internal Financial Controls Over Financial Reporting" issued by the ICAI.

For KALYANIWALLA & MISTRY LLP
Chartered Accountants

Firm Registration Number 104607W/W100166



JAMSHED K. UDWADIA
PARTNER

Membership Number 124658

UDIN: 26124658OBPGYO3525

Place : Mumbai

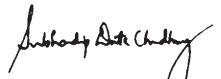
Date : May 28, 2026

BALANCE SHEET AS AT MARCH 31, 2026

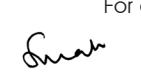
	Note No.	As at March 31, 2026		As at March 31, 2025	
		Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
ASSETS					
NON-CURRENT ASSETS					
Property, Plant and Equipment	2	119,97.55		84,32.04	
Capital Work-in-Progress	3	11,94.98		22,45.13	
Intangible assets	2	68.94		45.98	
Financial Assets					
Investments	4	0.25		0.25	
Other non-current financial assets	5	5,43.14		9,36.04	
Non-current tax assets (net)	6	4,21.74		4,43.25	
Deferred tax assets (net)	7	NIL		18.97	
Other non-current assets	8	6,68.89	148,95.48	6,25.93	127,47.59
CURRENT ASSETS					
Inventories	9	192,96.57		150,16.63	
Financial Assets					
Trade receivables	10	57,60.91		60,99.88	
Cash and cash equivalents	11	15,69.45		10,74.26	
Bank balances other than above	12	175,22.66		179,00.06	
Other current financial assets	13	4,54.39		5,92.71	
Other current assets	14	93,22.46	539,26.44	49,59.61	456,43.14
TOTAL ASSETS			688,21.92		583,90.73
EQUITY AND LIABILITIES					
EQUITY					
Equity Share Capital	15	5,28.78		5,28.78	
Other Equity	16	439,95.81	445,24.59	377,95.72	383,24.50
LIABILITIES					
NON-CURRENT LIABILITIES					
Financial Liabilities					
Borrowings	17	20,41.62		16,25.45	
Other non-current financial liabilities	18	1,05.26		76.56	
Provisions	19	7,92.95		8,30.86	
Deferred tax liabilities (net)	7	45.88	29,85.72	NIL	25,32.87
CURRENT LIABILITIES					
Financial Liabilities					
Borrowings	20	8,97.19		6,87.18	
Trade payables-	21				
To micro & small enterprises		37,05.41		34,58.73	
To other than micro & small enterprises		59,39.00		44,50.94	
Other current financial liabilities	22	55,72.98		51,42.97	
Other current liabilities	23	45,49.33		34,39.08	
Provisions	24	2,70.47		2,73.02	
Current Tax Liabilities (net)	25	3,77.22	213,11.60	81.45	175,33.36
TOTAL EQUITY AND LIABILITIES			688,21.92		583,90.73

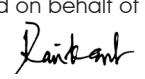
See accompanying notes 1 to 38 forming part of the financial statements.

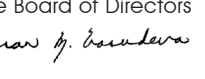
As per our report of even date
For KALYANIWALLA & MISTRY LLP
Chartered Accountants
Firm Registration No.:
104607W/W100166


S. Dutta Choudhury
Chairman &
Chief Executive Officer
DIN:00141545


Sudeep Yadav
Vice Chairman &
Chief Financial Officer
DIN:02909892


Shyamak R. Tata
Director
DIN:07297729


Ravi Kant
Director
DIN:00016184


Susan M. Vasudeva
Director
DIN:06935629

For and on behalf of The Board of Directors


Jamshed K. Udawadia
Partner, M. No.: 124658
Mumbai: May 28, 2026


Prof. Leena Chatterjee
Director
DIN: 08379794


M. A. Teckchandani
Director
DIN: 00049563


Tej Paul Sharma
Executive Director-Sales
DIN: 09195422


Neil Vasudeva
Executive Director-Marketing
DIN:09208715


Sanjay K. Asher
Director
DIN:00008221

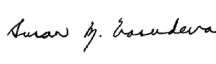
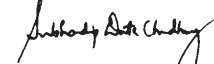

Brahmananda Pani
Company Secretary
M.No.:A22117

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED MARCH 31, 2026

	Note No.	For the year ended March 31, 2026		For the year ended March 31, 2025	
		Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Income:					
Revenue from operations (net)	26	1252,92.73		1115,75.66	
Other Income	27	12,97.90		13,52.86	
Total Income			1265,90.63		1129,28.52
Expenses:					
Cost of materials consumed	28	486,51.54		423,87.90	
Purchases of Stock-in-Trade		143,86.23		118,14.15	
Changes in inventories of Finished Goods, Work-in-Progress and Stock-in-Trade	} 29	—13,83.77		—5,31.96	
Employee benefits expense	30	128,62.72		122,49.80	
Finance costs	31	3,52.88		2,90.31	
Depreciation and amortization expense	2	13,59.61		10,29.16	
Other expenses	32	326,99.74		302,01.86	
Total Expenses			1089,28.95		974,41.22
Profit before tax			176,61.68		154,87.30
Tax expense:					
Current tax	33(a)	44,63.00		38,99.13	
Deferred tax	33(b)	79.85	45,42.85	1,18.90	40,18.03
Profit for the year (A)			131,18.83		114,69.27
Other Comprehensive Income					
Items that will not be reclassified to Profit or Loss					
Actuarial Loss on Defined Benefit Plans		—59.56		—1,97.00	
Tax Effect on the above	33(b)	14.99	—44.57	49.58	—1,47.42
Items that will be reclassified to Profit or Loss			NIL		NIL
Total Other Comprehensive Income for the year (B)			—44.57		—1,47.42
Total Comprehensive Income for the year (A+B)			130,74.25		113,21.85
Earning Per Share (face value Rs. 10 each) Basic and Diluted - (in Rupees)	} 34		248.10		216.90

See accompanying notes 1 to 38 forming part of the financial statements.

For and on behalf of The Board of Directors

 Susan M. Vasudeva Director DIN:06935629	 Ravi Kant Director DIN:00016184	 Shyamak R. Tata Director DIN:07297729	 Sudeep Yadav Vice Chairman & Chief Financial Officer DIN:02909892	 S. Dutta Choudhury Chairman & Chief Executive Officer DIN:00141545	As per our report of even date For KALYANIWALLA & MISTRY LLP Chartered Accountants Firm Registration No.: 104607W/W100166
 Brahma Company Secretary M.No.:A22117	 Sanjay K. Asher Director DIN:00008221	 Neil Vasudeva Executive Director-Marketing DIN:09208715	 Tej Paul Sharma Executive Director-Sales DIN: 09195422	 M. A. Teekchandani Director DIN: 00049563	 Prof. Leena Chatterjee Director DIN: 08379794
					 Jamshed K. Udawadia Partner, M. No.: 124658 Mumbai: May 28, 2026

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED MARCH 31, 2026

A. Equity Share Capital

Particulars	Rs. Lakhs
As at April 1, 2025	5,28.78
Changes in the equity share capital during the year	NIL
As at March 31, 2026	5,28.78

Particulars	Rs. Lakhs
As at April 1, 2024	5,28.78
Changes in the equity share capital during the year	NIL
As at March 31, 2025	5,28.78

B. Other Equity

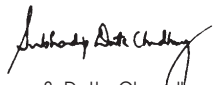
Particulars	Reserves and Surplus			
	Securities Premium Rs. Lakhs	General Reserve Rs. Lakhs	Retained Earnings Rs. Lakhs	Total Rs. Lakhs
Balances as at April 1, 2025	2,49.25	51,52.09	323,94.39	377,95.72
Current year profits			131,18.83	131,18.83
Actuarial Loss on Defined Benefit Plans net of tax			—44.57	—44.57
Final Dividend on equity shares for the year 2024-25			—68,74.16	—68,74.16
Balances as at March 31, 2026	2,49.25	51,52.09	385,94.48	439,95.81

Particulars	Reserves and Surplus			
	Securities Premium Rs. Lakhs	General Reserve Rs. Lakhs	Retained Earnings Rs. Lakhs	Total Rs. Lakhs
Balances as at April 1, 2024	2,49.25	50,52.09	275,17.91	328,19.24
Current year profits			114,69.27	114,69.27
Actuarial Loss on Defined Benefit Plans net of tax			—1,47.42	—147.42
Final Dividend on equity shares for the year 2023-24			—63,45.38	—63,45.38
Transfer to General Reserve			—1,00.00	—1,00.00
Transfer from Retained Earnings		1,00.00		1,00.00
Balances as at March 31, 2025	2,49.25	51,52.09	323,94.39	377,95.72

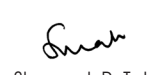
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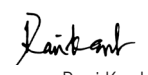
For and on behalf of The Board of Directors

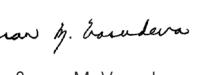
As per our report of even date
For KALYANIWALLA & MISTRY LLP
Chartered Accountants
Firm Registration No.:
104607W/W100166


S. Dutta Choudhury
Chairman &
Chief Executive Officer
DIN:00141545


Sudeep Yadav
Vice Chairman &
Chief Financial Officer
DIN:02909892


Shyamak R. Tata
Director
DIN:07297729


Ravi Kant
Director
DIN:00016184


Susan M. Vasudeva
Director
DIN:06935629


Jamshed K. Udawadia
Partner, M. No.: 124658
Mumbai: May 28, 2026


Prof. Leena Chatterjee
Director
DIN: 08379794


M. A. Teckchandani
Director
DIN: 00049563


Tej Paul Sharma
Executive Director-Sales
DIN: 09195422


Neil Vasudeva
Executive Director-Marketing
DIN:09208715


Sanjay K. Asher
Director
DIN:00008221


Brahmananda Pani
Company Secretary
M.No.:A22117

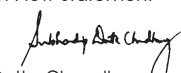
STATEMENT OF CASH FLOWS FOR THE YEAR ENDED MARCH 31, 2026

	For the Year Ended March 31, 2026 Rs. Lakhs	For the Year Ended March 31, 2025 Rs. Lakhs
A. Cash Flow from Operating Activities:		
Profit before tax	176,61.68	154,87.30
Adjustments for :		
Depreciation and amortization expense	13,59.61	10,29.16
Loss/— Profit on sale of property, plant and equipment (net)	—2.37	—0.51
Interest income	—12,96.42	—13,22.95
Dividend income	—0.04	—0.04
Finance costs	3,52.88	2,90.31
Operating profit before working capital changes	180,75.34	154,83.27
Changes in working capital		
Adjustments for — increase/decrease in operating assets		
Inventories	—42,79.94	—9,70.96
Trade receivables	3,38.96	—13,29.07
Other current financial assets	17.10	—19.07
Other current assets	—43,62.85	—4,11.27
Other non-current financial assets	—8.10	—40.20
Other non-current assets	—26.90	—33.20
Adjustments for increase/— decrease in operating liabilities		
Trade payables	17,34.73	10,37.24
Non-current provision	—97.47	—64.83
Current provision	—2.55	—56.89
Other current financial liabilities	4,06.47	1,06.65
Other current liabilities	11,10.25	6,38.08
Cash generated from operations	129,05.06	143,39.76
Income taxes paid (net)	—41,45.72	—41,48.51
Net Cash from Operating Activities	A	87,59.34
B. Cash Flow from Investing Activities:		
Purchase of property, plant and equipment (including capital advances and CWIP)	—39,37.88	—32,73.87
Sale of property, plant and equipment	26.27	9.05
Decrease/— Increase in fixed deposits with banks	7,88.54	—7,21.18
Interest received	14,17.63	12,40.25
Dividend received	0.04	0.04
Net Cash used in Investing Activities	B	—17,05.39
C. Cash Flow from Financing Activities:		
Finance costs paid	—3,10.78	—3,96.92
Dividend paid	—68,74.16	—63,57.30
Proceeds from fixed deposits	8,50.91	4,15.75
Repayment of fixed deposits	—2,24.73	—12,39.01
Net Cash used in Financing Activities	C	—65,58.76
Net Increase/— Decrease in Cash and Cash Equivalents	A+B+C	4,95.19
Cash and cash equivalents at the commencement of the year (Note 11)	D	10,74.26
Cash and cash equivalents as at the end of the year (Note 11)	E	15,69.45
Net Increase/— Decrease in Cash and Cash Equivalents	E - D	4,95.19

Reconciliation of Liabilities arising from Financing Activities				
	As at April 1, 2025	Changes as per the Statement of Cash Flows	Non -Cash Changes / Fair Value Changes	As at March 31, 2026
Long-term borrowings	16,25.45	4,16.17	NIL	20,41.62
Short-term borrowings	6,87.18	2,10.01	NIL	8,97.19
Total	23,12.63	6,26.18	NIL	29,38.81
	As at April 1, 2024	Changes as per the Statement of Cash Flows	Non -Cash Changes / Fair Value Changes	As at March 31, 2025
Long-term borrowings	13,47.56	2,77.89	NIL	16,25.45
Short-term borrowings	17,88.33	—11,01.15	NIL	6,87.18
Total	31,35.89	—8,23.26	NIL	23,12.63

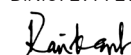
See accompanying notes 1 to 38 forming part of the financial statements.

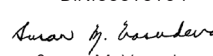
For and on behalf of The Board of Directors
Signatures to
Cash Flow Statement


S. Dutta Choudhury
Chairman & Chief Executive Officer
DIN:00141545


Sudeep Yadav
Vice Chairman & Chief Financial Officer
DIN:02909892


Shyam R. Tata
Director
DIN:07297729


Ravi Kant
Director
DIN:00016184


Susan M. Vasudeva
Director
DIN:06935629


Prof. Leena Chatterjee
Director
DIN:08379794


M. A. Teckchandani
Director
DIN: 00049563


Tej Paul Sharma
Executive Director - Sales
DIN: 09195422


Neil Vasudeva
Executive Director - Marketing
DIN:09208715


Sanjay K. Asher
Director
DIN:00008221


Brahmananda Pani
Company Secretary
M.No.:A22117

Mumbai: May 28, 2026

As per our report of even date
For KALYANIWALLA & MISTRY LLP
Chartered Accountants
Firm Registration No.:104607W/W100166


Jamshed K. Udawadia
Partner, M. No.: 124658
Mumbai: May 28, 2026

NOTES FORMING PART OF THE FINANCIAL STATEMENTS

NOTE 1:

Basis of Accounting, Preparation of Financial Statements and Accounting Policies

1.1 Corporate Information

Hawkins Cookers Limited (the 'Company') is a public limited Company domiciled and incorporated in India having its registered office at F 101, Maker Tower, Cuffe Parade, Mumbai - 400 005. The Company's shares are listed since 1978 and traded on the BSE. The Company is engaged in the manufacture, trading and sale of kitchenware.

The financial statements of the Company for the year ended March 31, 2026, were approved by the Board of Directors and authorised for issue on May 28, 2026.

1.2 Basis of Preparation and Presentation

The financial statements of the Company have been prepared in accordance with the Indian Accounting Standards ("Ind AS") as notified by the Ministry of Corporate Affairs pursuant to Section 133 of the Companies Act, 2013 ("Act"), the Companies (Indian Accounting Standards) Rules, 2015, as amended, and other applicable provisions of the Act.

The Balance Sheet, Statement of Profit and Loss and Statement of Changes in Equity have been prepared and presented in the format prescribed in the Division II of the Schedule III to the Companies Act, 2013. The Statement of Cash Flows has been prepared and presented as per the requirements of Ind AS 7 Statement of Cash Flows. The disclosure requirements with respect to the items in the Balance Sheet and Statement of Profit and Loss Account are presented by way of notes forming part of financial statements.

The Company has considered a period of twelve months as the operating cycle for the classification of assets and liabilities as current and non-current.

1.3 Basis of Measurement

These financial statements have been prepared based on accrual and going concern principles following the historical cost conventions except for those financial assets and liabilities that are measured at fair value.

1.4 Functional and Presentation Currency

These financial statements are presented in Indian Rupees, which is the Company's functional currency, being the currency of the primary economic environment in which the Company operates. All amounts have been rounded off to the nearest Lakhs, unless otherwise indicated. Certain figures apparently do not add up because of rounding off but are wholly accurate in themselves.

1.5 Key Estimates & Assumptions

In preparing these Ind AS compliant financial statements, the Management has made judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities (including contingent liabilities), income and expenses. The Management believes that the estimates used in the preparation of the financial statements are prudent and reasonable and a continuous evaluation is done on the estimation and judgements based on historical experience and other factors.

Actual results may differ from these estimates. The areas involving critical estimates or judgements are as follows:

- a. Useful life and residual value of property, plant and equipment (refer accounting policy 1.7(a)).
- b. Impairment of property, plant and equipment (refer accounting policy 1.7(b)).
- c. Recognition and measurement of defined benefit obligations (refer accounting policy 1.7(j)).
- d. Recognition of deferred tax assets (refer accounting policy 1.7(n)).
- e. Fair Value measurement of Financial Instruments (refer note 1.6).
- f. Provisions and contingent liabilities (refer accounting policy 1.7(g)).
- g. Allowances for Inventory (refer accounting policy 1.7(c)).
- h. Allowances for doubtful debts (refer accounting policy 1.7(d)).
- i. Estimations of volume rebates and sales promotion incentives (refer accounting policy 1.7(h)).

1.6 Measurement of Fair Values

The Company's accounting policies and disclosures require financial instruments to be measured at fair values. The Company has an established control framework with respect to the measurement of fair values. The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data is available to measure fair value maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

Level 1: Quoted prices for identical instruments in an active market;

Level 2: Directly or indirectly observable market inputs, other than Level 1 inputs; and

Level 3: Inputs which are not based on observable market data.

If the inputs used to measure the fair value of an asset or liability fall into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level as the fair value hierarchy of the lowest level input that is significant to the entire measurement.

The Company recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

1.7 Material Accounting Policies

a. Property, Plant and Equipment (PPE)

Recognition and Measurement

PPE is recognised when it is probable that future economic benefits associated with the item will flow to the Company and the

cost of the item can be measured reliably. PPE other than freehold land is stated at original cost including import duties, non-refundable taxes and any directly attributable costs of bringing the asset to its working condition for its intended use, net of tax/duty credits availed, if any, after deducting rebates and trade discounts, less accumulated depreciation and accumulated impairment losses, if any. If significant parts of an item of PPE have different useful lives, then they are accounted for as separate items (major components) of PPE. Freehold land is carried at original and historical cost and not depreciated. PPE is derecognised from the financial statements either on disposal or when no economic benefits are expected from its use. Gains or losses arising from disposal are recognised in the Statement of Profit and Loss in the year of occurrence.

Self-generated PPE is capitalised at cost attributable to bringing the assets to a working condition for its intended use. PPE which are not ready for intended use as of the balance sheet date are disclosed as "Capital Work-in-Progress". Advances paid towards the acquisition of PPE outstanding at each reporting date are classified as capital advances under "Other Non Current Assets".

Subsequent Expenditure

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the Statement of Profit and Loss during the period in which they are incurred.

Depreciation & Amortisation

Depreciation on PPE for the year has been provided on all assets on Straight Line Method, pro rata to the period of use, as per the useful lives prescribed in Schedule II to the Companies Act, 2013, except leasehold land which is amortised equally over the lease period. Assets costing less than Rs.5,000 are depreciated at 100% in the year of acquisition.

b. Impairment of Non Financial Assets

The carrying value of assets or cash generating units at each balance sheet date is reviewed for impairment if any indication of impairment exists. If the carrying amount of the assets exceed the estimated recoverable amount, an impairment is recognised for such excess amount. The impairment loss is recognised as an expense in the Statement of Profit and Loss.

c. Inventories

Inventories are valued at the lower of cost and net realisable value (NRV). Raw Materials are valued at weighted average cost. Inventory other than Raw Materials namely Packing Material, Stores & Spares and Stock-in-Trade are valued at the lower of First-In, First-Out cost and NRV. Work-in-Progress and Finished Goods include costs of conversion and an appropriate share of production overheads based on normal production capacity. Cost of inventories include all costs of purchases and other related costs incurred in bringing the inventories to their present location and condition. Slow, non-moving, obsolete and defective inventories identified, if any, are duly provided for and valued at NRV.

d. Financial Instruments

Initial Recognition and Measurement of Financial Assets and Financial Liabilities

The Company recognises a financial asset or a financial liability in its balance sheet when the Company becomes party to the contractual provisions of the financial instrument. All financial assets and financial liabilities are initially measured at fair value, except for trade receivables which are measured at their transaction price if the trade receivables do not contain a significant financing component. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities are added to or deducted from, as the case may be, the fair value of such assets or liabilities on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in the Statement of Profit and Loss.

Subsequent Measurement of Financial Assets

Financial assets are subsequently measured at amortised cost as these are held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Derecognition of Financial Assets

The Company derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire.

Impairment of Financial Assets

The Company recognises twelve month expected credit losses for the financial assets, except trade receivables, if at the reporting date the credit risk of the financial asset has not increased significantly since its initial recognition. The expected credit losses are measured as lifetime expected credit losses if at the reporting date the credit risk on financial asset increases significantly since its initial recognition.

For trade receivables the Company applies a 'simplified approach' which requires expected lifetime losses to be recognised from initial recognition of the receivables. The Company uses historical default rates to determine impairment loss of trade receivables. At every reporting date these historical default rates are reviewed and changes in the forward looking estimates are analysed.

Subsequent Measurement of Financial Liabilities

Financial liabilities are subsequently measured at amortised cost using the effective interest rate (EIR) method.

Derecognition of Financial Liabilities

A financial liability is derecognised when the obligation specified in the contract is discharged, cancelled or expires.

e. Cash and Cash Equivalents

Cash and cash equivalents include cash-in-hand, cash-at-bank in Current Accounts and Term Deposits with the banks with original maturity less than three months which are readily convertible into cash and which are subject to insignificant risk of change in value. For the purpose of the Statement of Cash Flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the Company's cash management.

f. Share Capital

Ordinary shares are classified as equity.

g. Provisions and Contingent Liabilities

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are measured at the best estimate of the expenditure required to settle the present obligation at the Balance Sheet date. If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows specific to the liability, using a current pre-tax rate that reflects the current market assessment of the time value of money and risks specific to the obligation. The unwinding of the discount is recognised as finance cost.

Contingent liabilities are disclosed in the notes to the financial statements when there is a possible obligation arising from past events, the existence of which will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or a present obligation that arises from past events where it is either not probable that an outflow of resources will be required to settle the obligation or a reliable estimate of the amount cannot be made.

Provisions and Contingent Liabilities are reviewed at each Balance Sheet date and adjusted to reflect the current best estimates.

h. Revenue Recognition

As per Ind AS 115, the Revenue from contracts with the customers is recognized only when the parties to the contract have approved the contract, they have committed to perform their respective obligations, the rights of each party regarding the goods and services to be transferred are identifiable, the contract has commercial substance and it is probable that the Company will collect the consideration which it is entitled in exchange of the goods and services which will be transferred to the customers.

The Company has only one performance obligation of supply of promised goods to the customers at an agreed price. The revenue is recognized only after the satisfaction of the performance obligation by transferring the promised goods and services to the customer, that is at a point in time when the customer obtains the control of the said goods.

The Company recognizes its revenue at transaction price which the Company expects to be entitled in exchange of promised goods to be transferred after deduction of trade discounts, volume rebates, sales promotion incentives, and taxes and duties collected on behalf of the government which are levied on sales such as Goods and Service Tax. In certain volume rebates and sales promotion incentives pending final settlement, estimates are used to measure these in terms of the underlying schemes. There is no significant financing component in the contracts which requires adjustment.

i. Other Income

Interest income is recognized on accrual basis using the EIR method.

Dividend income on investments is recognised when the right to receive dividend is established, it is probable that the economic benefits associated with the dividend will flow to the Company and the amount of dividend can be measured reliably.

Other Operating Revenues: Duty benefits against exports are accounted for on accrual basis, when the right to receive them as per the terms of the entitlement is established in respect of the exports made.

j. Employee Benefits

Post Employment Benefits

Defined Contribution Plan:

Contributions to the Provident Fund, Superannuation Fund, Deposit-linked and Employee State Insurance are charged to the Statement of Profit and Loss as incurred.

Defined Benefit Plan:

Liability towards Gratuity Fund is determined by an independent actuary, using the Projected Unit Credit Method. Obligation is measured at the present value of estimated future cash flows using a discounted rate that is determined by reference to the market yields as at the Balance Sheet date on Government Bonds where the currency and terms of the Government Bonds are consistent with the currency and estimated terms of the defined benefit obligation.

Provident Fund:

The Company's Provident Fund operates under exemption granted under Section 17(1)(a) of the Employees' Provident Funds and Miscellaneous Provisions Act, 1952. Conditions for the exemption stipulate that the employer shall make good deficiency, if any, between the income earned on the investments and the interest payable to members at the rate declared by the Government.

Remeasurement, comprising actuarial gains and losses, the return on plan assets (excluding amounts included in net interest on the net defined benefit liability or asset) and any change in the effect of asset ceiling (wherever applicable) is recognised in other comprehensive income and is reflected in retained earnings and the same is not eligible to be reclassified to profit or loss subsequently. Defined benefit employee costs comprising current service cost, past service cost and gains or losses on

settlements are recognised in the Statement of Profit and Loss as employee benefits expense.

When the benefits of a plan have changed or when a plan is curtailed, the resulting change in benefit that relates to past service or the gain or loss on curtailment is recognised immediately in the Statement of Profit and Loss. The Company recognises gains or losses on the settlement of a defined benefit plan when the settlement occurs.

In case of funded plans, the fair value of the plan assets is reduced from the gross obligation under the defined benefit plans to recognise the obligation on a net basis.

Long Term Employee Benefits

The Company's net obligation in respect of long term employee benefits being long term compensated absences is the amount of future benefits that employees have earned in return for their service in the current and prior periods. The liability is determined by an independent actuary, using the Projected Unit Credit Method. Actuarial gains and losses are recognised immediately as income or expense in the Statement of Profit and Loss. Obligation is measured at the present value of estimated future cash flows using a discounted rate that is determined by reference to the market yields at the Balance Sheet date on Government Bonds where the currency and terms of the Government Bonds are consistent with the currency and estimated terms of the defined benefit obligation.

k. Research and Development Expenditure

Revenue expenditure on research and development is charged under the respective expense head in the Statement of Profit and Loss in the year in which it is incurred. Capital expenditure on research and development is included as part of the relevant Fixed Assets.

l. Borrowing Costs

Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds and is measured with reference to the EIR applicable to the respective borrowings. Interest and other borrowing costs attributable to qualifying assets are capitalised. Borrowing costs are expensed in the period in which they occur.

m. Foreign Currency Translations and Transactions

Foreign currency transactions are translated into the functional currency using the exchange rates on the dates of the transactions. Foreign exchange gain and loss arising from the settlement of these transactions, and from the translation of monetary assets and liabilities at the reporting date exchange rates are recognised in the Statement of Profit and Loss. Non-monetary items that are measured based on historical cost in a foreign currency are translated at the exchange rate on the date of the transaction. The Company has not entered into any foreign exchange forward contracts during the year.

n. Taxes on Income

Income tax expense/income comprises of current income tax expense/income and deferred tax expense/income. It is recognised in the Statement of Profit and Loss except to the extent it relates to the items directly recognised in Other Comprehensive Income or in Equity.

Current tax is the expected income tax payable/(recoverable) in respect of the taxable profit/(tax loss) for the year and any adjustment to the tax payable or receivable in respect of previous years. It is measured using the tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax is recognised in respect of temporary differences between the carrying values of assets and liabilities for financial reporting purposes and the amount used for tax purposes.

A deferred tax liability/asset is recognised based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted, or substantively enacted, by the end of the reporting period. Deferred tax assets are recognised only to the extent that it is probable that future taxable profits will be available against which the asset can be utilised. Deferred tax assets are reviewed at each reporting date and reduced to the extent that it is no longer probable that the related tax benefit will be realised.

Current tax assets and current tax liabilities are offset when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle the asset and the liability on a net basis or to realise the asset and settle the liability simultaneously. Deferred tax assets and deferred tax liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and the deferred tax assets and the deferred tax liabilities relate to income taxes levied by the same taxation authority.

o. Earnings Per Share

Basic earnings per share is calculated by dividing profit or loss attributable to ordinary equity holders by the weighted average number of ordinary shares outstanding during the year. For the purpose of calculating diluted earnings per share, the net profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effect of all dilutive potential equity shares.

p. Segment Information

Operating segments are reported in a manner consistent with the internal reporting provided to the Chief Operating Decision Maker (CODM). The CODM has identified a single reporting segment namely manufacturing, trading and sale of Kitchenware.

q. New amendments

Ministry of Corporate Affairs ("MCA") has notified certain amendments to Indian Accounting Standards Ind AS 1 - Presentation of Financial Statements, Ind AS 7 - Statement of Cash Flows and Ind AS 107 - Financial Instruments Disclosures and Ind AS 12 - Income Tax. Based on the management's assessment, these amendments do not have any material impact on the Company's financial statements.

NOTE 2
Property, Plant & Equipment and Intangible Assets

	GROSS BLOCK			DEPRECIATION			NET BLOCK	
	As at April 1, 2025	Additions	Disposals	As at March 31, 2026	Depreciation/ Amortization	Disposals	As at March 31, 2026	As at March 31, 2025
Property, Plant and Equipment								
Land Leasehold	2,50.23 (2,50.23)	NIL (NIL)	NIL (NIL)	2,50.23 (2,50.23)	2.68 (2.68)	NIL (NIL)	2,40.06 (7.49)	2,42.74
Land Freehold	2.00 (2.00)	NIL (NIL)	NIL (NIL)	2.00 (2.00)	NIL (NIL)	NIL (NIL)	2.00 (NIL)	2.00
Buildings *	13,56.26 (13,11.54)	21,10.92 (44.72)	NIL (NIL)	34,67.18 (13,56.26)	89.27 (46.74)	NIL (NIL)	31,43.24 (2,34.67)	11,21.59
Plant & Equipment	109,87.52 (90,12.15)	24,78.93 (19,77.86)	1,73.44 (2.49)	132,93.00 (109,87.52)	10,80.26 (8,55.03)	1,58.95 (0.64)	80,10.28 (43,61.43)	66,26.09
Furniture & Fixtures	1,11.88 (1,12.83)	85.99 (21.86)	1.07 (22.81)	1,96.81 (1,11.88)	35.99 (9.96)	0.62 (21.67)	1,23.39 (38.05)	73.83
Vehicles	2,77.37 (1,92.66)	16.65 (1,06.66)	46.91 (21.95)	2,47.10 (2,77.37)	28.32 (27.47)	38.31 (15.52)	1,31.86 (1,25.22)	1,52.15
Office Equipment	6,88.11 (5,92.31)	2,32.89 (1,11.68)	2.29 (15.89)	9,18.71 (6,88.11)	99.45 (75.48)	1.93 (16.46)	3,46.72 (4,74.47)	2,13.64
TOTAL	136,73.37 (114,73.72)	49,25.37 (22,62.78)	2,23.71 (63.13)	183,75.03 (136,73.37)	13,35.96 (10,17.37)	1,99.81 (54.30)	119,97.55 (52,41.33)	84,32.04
Intangible Assets								
Acquired Software	88.66 (42.77)	46.61 (45.89)	NIL (NIL)	1,35.27 (88.66)	23.65 (11.79)	NIL (NIL)	68.94 (42.68)	45.98

* Include shares in Co-operative Societies.
Previous year figures are given in brackets.

2.1 Title deeds of Immovable Properties not held in the name of the Company

Relevant line item in the Balance sheet	Description of item of property	Gross carrying value	Title deeds held in the name of	Whether title deed holder is a promoter, director or relative of promoter/director or employee of promoter/director	Property held since which date	Reason for not being held in the name of the company
Property, Plant and Equipment	Freehold Land located at Hoshiarpur admeasuring 20 Acres	Rs.2 Lakhs	Allotted to the erstwhile Companies Pressure Cookers and Appliances Private Limited (8 acres) and PCA Engineers Private Limited (12 Acres)	No	August 16, 1974	The possession of land has been given to erstwhile Companies Pressure Cookers and Appliances Private Limited and PCA Engineers Private Limited by the Government of Punjab, as per the agreement; the conveyance of which is yet to be finalized. M/s PCA Engineers Limited was merged with the Company under Section 391 to 394 of the Companies Act, 1956 in terms of the approval of the Honourable High Court of Bombay.
Property Plant and Equipment	Leasehold Land located at Jaunpur admeasuring 24,282 square metres.	Rs.0.83 Lakhs	M/s PCA Engineers Limited	No	January 24, 1990	The registered lease deed is in the name of M/s PCA Engineers Limited, the erstwhile Company that was merged with the Company under Section 391 to 394 of the Companies Act, 1956 in terms of the approval of the Honourable High Court of Bombay. The Company has applied to UP State Industries Development Corporation Limited for transfer of the lease in the name of the Company.

Note 3

	Amount in CWIP for a period of				Rs. Lakhs
Capital-work-in progress (CWIP) ageing schedule	Less than 1 year	1 year - 2 years	2 years - 3 years	More than 3 years	Total
In progress March 31, 2026	11,65.91	27.50	1.57	NIL	11,94.98
In progress March 31, 2025	12,40.23	9,23.73	39.36	41.82	22,45.13
There is no item of Capital Work-in-Progress whose completion is overdue or has exceeded its cost compared to its original/ revised plan envisaged by the Management.					

NOTE 4

	As at March 31, 2026 Rs. Lakhs	As at March 31, 2025 Rs. Lakhs
Non-Current Investments		
Investments in equity instruments (at fair value through profit or loss):		
Unquoted and Non-Trade		
Shares in Saraswat Co-op. Bank Ltd.		
(2,500 Shares of Rs. 10 each fully paid up)	<u>0.25</u>	<u>0.25</u>

NOTE 5

	As at March 31, 2026 Rs. Lakhs	As at March 31, 2026 Rs. Lakhs	As at March 31, 2025 Rs. Lakhs	As at March 31, 2025 Rs. Lakhs
Other Non-Current Financial Assets (Unsecured and considered good)				
Security Deposits	<u>2,44.14</u>		2,36.04	
Balances with the Banks - in deposit accounts	<u>2,99.00</u>	<u>5,43.14</u>	<u>7,00.00</u>	<u>9,36.04</u>

NOTE 6

	As at March 31, 2026 Rs. Lakhs	As at March 31, 2025 Rs. Lakhs
Non-Current Tax Assets (net)		
Advance tax (net of provision)	<u>4,21.74</u>	<u>4,43.25</u>

NOTE 7

	As at March 31, 2026 Rs. Lakhs	As at March 31, 2026 Rs. Lakhs	As at March 31, 2025 Rs. Lakhs	As at March 31, 2025 Rs. Lakhs
Deferred Tax Assets (net)				
Deferred Tax Assets				
On employee separation and retirement	<u>2,67.64</u>		2,77.82	
On provision for debts considered uncertain of recovery	<u>0.83</u>		0.83	
On other temporary differences	<u>NIL</u>	<u>2,68.48</u>	<u>NIL</u>	2,78.66
Less: Deferred Tax Liabilities				
Difference between book balance and tax balance of Property, Plant and Equipment		<u>3,14.36</u>		<u>2,59.69</u>
Deferred Tax —Liability/Asset (net)		<u>—45.88</u>		<u>18.97</u>

NOTE 8

	As at March 31, 2026 Rs. Lakhs	As at March 31, 2026 Rs. Lakhs	As at March 31, 2025 Rs. Lakhs	As at March 31, 2025 Rs. Lakhs
Other Non-Current Assets				
Capital advances	<u>1,23.99</u>		1,07.94	
Deposits	<u>5,33.82</u>		5,02.54	
Others	<u>11.08</u>	<u>6,68.89</u>	<u>15.45</u>	<u>6,25.93</u>

NOTES FORMING PART OF THE FINANCIAL STATEMENTS (Continued)

NOTE 9

	As at March 31, 2026		As at March 31, 2025	
	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Inventories (at lower of cost and net realisable value)				
Raw Materials				
Aluminium	41,27.23		26,00.06	
Others	32,47.49	73,74.72	17,87.74	43,87.80
Work-in-Progress				
Pressure Cookers	51,23.52		47,94.84	
Cookware and Others	12,80.52	64,04.04	11,04.81	58,99.65
Finished Goods				
Pressure Cookers	23,03.98		21,99.57	
Cookware and Others	13,32.71	36,36.69	11,31.07	33,30.64
Stock-in-Trade		15,97.36		10,24.04
Stores & Spares		1,46.69		1,81.80
Packing Materials		1,37.07		1,92.70
		192,96.57		150,16.63

Note - Certain portion of inventories are hypothecated against fund and non fund facilities sanctioned by the banks.

NOTE 10

	As at March 31, 2026		As at March 31, 2025	
	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Trade Receivables (Unsecured)				
Considered good	57,60.91		60,99.88	
Credit impaired	3.32		3.32	
	57,64.23		61,03.19	
Less: Allowance for credit impaired	3.32	57,60.91	3.32	60,99.88

10.1 - Certain portion of trade receivables are hypothecated against fund and non fund facilities sanctioned by the banks.

10.2. Trade Receivables Ageing Schedule

	Outstanding for following periods from due date of payment						Total
	Not Due	Less than 6 months	6 months – 1 year	1 year – 2 years	2 years – 3 years	More than 3 years	
(i) Undisputed - considered good	48,16.97 (46,28.68)	8,73.19 (14,17.55)	34.73 (32.22)	18.87 (11.62)	7.45 (0.49)	1.65 (1.28)	57,52.87 (60,91.84)
(ii) Undisputed - which have significant increase in credit risk	NIL (NIL)	NIL (NIL)	NIL (NIL)	NIL (NIL)	NIL (NIL)	8.04 (8.04)	8.04 (8.04)
(iii) Undisputed - credit impaired	NIL (NIL)	NIL (NIL)	NIL (NIL)	NIL (NIL)	NIL (NIL)	NIL (NIL)	NIL (NIL)
(iv) Disputed - considered good	NIL (NIL)	NIL (NIL)	NIL (NIL)	NIL (NIL)	NIL (NIL)	NIL (NIL)	NIL (NIL)
(v) Disputed - which have significant increase in credit Risk	NIL (NIL)	NIL (NIL)	NIL (NIL)	NIL (NIL)	NIL (NIL)	NIL (NIL)	NIL (NIL)
(vi) Disputed - credit Impaired	NIL (NIL)	NIL (NIL)	NIL (NIL)	NIL (NIL)	NIL (NIL)	3.32 (3.32)	3.32 (3.32)
Total	48,16.97 (46,28.68)	8,73.19 (14,17.55)	34.73 (32.22)	18.87 (11.62)	7.45 (0.49)	13.01 (12.64)	57,64.23 (61,03.19)

Previous year figures provided in brackets.

NOTE 11

	As at March 31, 2026		As at March 31, 2025	
	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Cash and Cash Equivalents				
Balances with banks - in current accounts	15,67.69		10,74.05	
Cash on hand	<u>1.77</u>	<u>15,69.45</u>	<u>0.22</u>	<u>10,74.26</u>

NOTE 12

	As at March 31, 2026		As at March 31, 2025	
	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Bank balances other than above				
Balances with banks - in deposit accounts		170,41.00		173,46.75
Earmarked balances with banks				
For unclaimed dividends	1,74.70		1,64.56	
For public deposits	2,50.00		3,30.00	
Margin money deposits	<u>56.96</u>	<u>4,81.66</u>	<u>58.75</u>	<u>5,53.31</u>
		<u>175,22.66</u>		<u>179,00.06</u>

NOTE 13

	As at March 31, 2026		As at March 31, 2025	
	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Other Current Financial Assets (Unsecured and considered good)				
Interest receivable	4,17.44		5,38.65	
Export benefits receivable	18.00		33.03	
Deposits	<u>18.95</u>	<u>4,54.39</u>	<u>21.02</u>	<u>5,92.71</u>

NOTE 14

	As at March 31, 2026		As at March 31, 2025	
	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Other Current Assets (Unsecured and considered good)				
GST recoverable	80,32.72		39,10.38	
Prepaid expenses	1,09.14		87.10	
Other advances	<u>11,80.60</u>	<u>93,22.46</u>	<u>9,62.13</u>	<u>49,59.61</u>

NOTE 15

	As at March 31, 2026		As at March 31, 2025	
	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Equity Share Capital				
AUTHORISED				
1,00,00,000 (Previous Year: 1,00,00,000)		<u>10,00.00</u>		<u>10,00.00</u>
Equity Shares of Rs. 10 each				
ISSUED, SUBSCRIBED AND PAID UP				
52,87,815 (Previous Year: 52,87,815)		<u>5,28.78</u>		<u>5,28.78</u>

Equity Shares of Rs. 10 each, fully paid up. No change in the current year and previous year.

The Company has one class of Equity Shares having a par value of Rs. 10 per share. Each shareholder is eligible for one vote per share held. The dividend proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting, except in case of interim dividend. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts, in proportion to their shareholding.

NOTES FORMING PART OF THE FINANCIAL STATEMENTS (Continued)

NOTE 15 (continued)

	As at March 31, 2026			As at March 31, 2025		
Shareholders holding more than 5 percent Equity Shares	Nos.	%		Nos.	%	
Neil Vasudeva	8,37,140	15.83		8,37,140	15.83	
Gitanjali Vasudeva Nevatia	5,78,900	10.95		5,78,900	10.95	
Gayatri P. Yadav	5,78,846	10.95		5,78,846	10.95	
Anuradha S. Khandelwal	5,78,602	10.94		5,78,602	10.94	
SBI Mutual Fund	4,88,801	9.24		4,98,169	9.42	
Nikhil Vasudeva	3,80,032	7.19		3,80,032	7.19	
Shareholding of Promoters	No. of Shares	% of total shares	% change during the year	No. of Shares	% of total shares	% change during the year
Neil Vasudeva	8,37,140	15.83	NIL	8,37,140	15.83	NIL
Gitanjali Vasudeva Nevatia	5,78,900	10.95	NIL	5,78,900	10.95	NIL
Gayatri P. Yadav	5,78,846	10.95	NIL	5,78,846	10.95	NIL
Anuradha S. Khandelwal	5,78,602	10.94	NIL	5,78,602	10.94	NIL

NOTE 16

	As at March 31, 2026		As at March 31, 2025	
	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Other Equity				
A. Summary of Other Equity				
Securities Premium	2,49.25		2,49.25	
General Reserve	51,52.09		51,52.09	
Retained Earnings	385,94.48	439,95.81	323,94.39	377,95.72
B. Nature and purpose of reserves				
1. Securities Premium: The amount received in excess of face value of the equity shares is recognised in Securities Premium.				
2. General Reserve: The Company may transfer a portion of the Net Profit before declaring dividend to General Reserve.				
3. Retained Earnings: Retained earnings are the profits that the Company has earned till date, less any transfers to General Reserve, Dividends or other distributions to shareholders.				
The above reserves are to be utilised in compliance with provisions of the relevant act.				

NOTE 17

	As at March 31, 2026		As at March 31, 2025	
	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Long Term Borrowings (Unsecured)				
Fixed Deposits:				
From Related Parties	3,67.00		3,67.50	
From Others	16,74.62	20,41.62	12,57.95	16,25.45
Note 17.1 - Tenure of long term fixed deposits ranges from 1 year and 1 month to 3 years and interest rate ranges from 7.5% to 8% p.a. (previous year 7.5% to 8% p.a.)				

NOTE 18

	As at March 31, 2026	As at March 31, 2025
	Rs. Lakhs	Rs. Lakhs
Other Non-Current Financial Liabilities		
Interest accrued	1,05.26	76.56

NOTE 19

	As at March 31, 2026		As at March 31, 2025	
Long Term Provisions	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Gratuity Liability	95.27		1,68.18	
Provision for employee benefits (Compensated Absences)	<u>6,97.69</u>	<u>7,92.95</u>	<u>6,62.68</u>	<u>8,30.86</u>

NOTE 20

	As at March 31, 2026		As at March 31, 2025	
Short Term Borrowings	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Current maturities of long term fixed deposits (Unsecured)				
From Related Parties	1,82.50		1,32.00	
From Others	<u>7,14.69</u>	<u>8,97.19</u>	<u>5,55.18</u>	<u>6,87.18</u>

NOTE 21

	As at March 31, 2026		As at March 31, 2025			
Trade Payables	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs		
Micro enterprises and small enterprises (refer Notes 21.2 & 21.3 below)	37,05.41		34,58.73			
Other than micro enterprises and small enterprises	59,39.00	96,44.40	44,50.94	79,09.67		
21.1. Trade payables aging schedule						
Particulars	Outstanding for the following periods from the due date of payment					
	Not due	Less than 1 year	1 year – 2 years	2 years – 3 years	More than 3 years	Total
Undisputed dues - MSME	37,05.29 (34,58.12)	0.12 (0.61)	NIL (NIL)	NIL (NIL)	NIL (NIL)	37,05.41 (34,58.73)
Undisputed dues - Others	58,77.60 (44,32.82)	61.34 (14.37)	0.06 (NIL)	NIL (NIL)	NIL (NIL)	59,39.00 (44,47.19)
Disputed dues - MSME	NIL (NIL)	NIL (NIL)	NIL (NIL)	NIL (NIL)	NIL (NIL)	NIL (NIL)
Disputed dues - Others	NIL (NIL)	NIL (3.03)	NIL (0.72)	NIL (NIL)	NIL (NIL)	NIL (3.75)
Total	95,82.89 (78,90.93)	61.45 (18.02)	0.06 (0.72)	NIL (NIL)	NIL (NIL)	96,44.40 (79,09.67)

Previous year figures provided in brackets.

21.2. Dues to micro and small enterprises

	As at March 31, 2026	As at March 31, 2025
	Rs. Lakhs	Rs. Lakhs
a. Principal and interest amount remaining unpaid	37,05.41	34,58.73
b. Interest paid by the Company in terms of Section 16 of the Micro, Small and Medium Enterprises Development Act, 2006, along with the amount of the payment made to the supplier beyond the appointed day during the year	NIL	NIL
c. Interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the period) but without adding interest specified under the Micro, Small and Medium Enterprise Development Act, 2006	0.25	0.17
d. Interest accrued and remaining unpaid at the end of the year	0.25	0.17
e. Interest remaining due and payable even in succeeding years, until such date when the interest dues as above are actually paid to the small enterprises	NIL	NIL

21.3. The identification of vendors as a "Supplier" under the Micro, Small and Medium Enterprises Development Act, 2006, has been done on the basis of the information provided by the vendors to the Company and has been relied upon by the Auditors.

NOTES FORMING PART OF THE FINANCIAL STATEMENTS (Continued)

NOTE 22

	As at March 31, 2026		As at March 31, 2025	
Other Current Financial Liabilities	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Interest accrued		86.77		73.37
Unclaimed Dividends (refer note 22.1)		1,74.70		1,64.56
Other payables:				
Employee payables	44,71.13		41,07.87	
Commission payable to Non-Executive Directors	1,98.44		1,74.00	
Trade and Security Deposits	6,41.94	53,11.52	6,23.17	49,05.04
		55,72.98		51,42.97

22.1. All amounts due to be transferred to Investor Education and Protection Fund have been duly transferred by the Company.

NOTE 23

	As at March 31, 2026		As at March 31, 2025	
Other Current Liabilities	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Provision for schemes and discounts to dealers	21,59.06		18,01.66	
Statutory dues	7,56.93		7,47.07	
Advances from customers	16,33.34	45,49.33	8,90.34	34,39.08

NOTE 24

	As at March 31, 2026		As at March 31, 2025	
Provisions - Current		Rs. Lakhs		Rs. Lakhs
Provision for employee benefits (Compensated Absences)		2,70.47		2,73.02

NOTE 25

	As at March 31, 2026		As at March 31, 2025	
Current Tax Liabilities (net)		Rs. Lakhs		Rs. Lakhs
Provision for Tax		3,77.22		81.45

NOTE 26

	For the Year Ended March 31, 2026		For the Year Ended March 31, 2025	
Revenue from Operations	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Sale of Products		1223,41.86		1093,06.16
Other operating revenues:				
Sale of Scrap	27,16.63		20,13.40	
Export Benefits, Incentives etc.	89.81		1,21.37	
Others	144.44	29,50.87	1,34.72	22,69.50
		1252,92.73		1115,75.66
Notes-				
26.1. Disaggregation of Revenue				
Domestic	1157,80.77		1019,78.42	
Exports	65,61.09	1223,41.86	73,27.74	1093,06.16

26.2. The Revenue from operations has been disaggregated to comply with the Ind AS 115, although it is not reviewed for evaluating financial performance for the purpose of segment reporting. Revenue recognised in the reporting period that was included in the contract liability balance at the beginning of the period is Rs.8,90.34 Lakhs (previous year Rs.11,26.10 Lakhs).

26.3. There is no difference between revenue recognised in the Statement of Profit and Loss and the Contracted Price.

NOTE 27

	For the Year Ended March 31, 2026		For the Year Ended March 31, 2025	
	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Other Income				
Interest Income	12,96.42		13,22.95	
Dividend Income	0.04		0.04	
Other Non Operating Income	<u>1.44</u>	<u>12,97.90</u>	<u>29.87</u>	<u>13,52.86</u>

NOTE 28

	For the Year Ended March 31, 2026		For the Year Ended March 31, 2025	
	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Cost of materials consumed				
Aluminium	206,55.48		186,09.07	
Steel	79,64.87		53,60.92	
Packaging	46,68.38		35,85.13	
Others	<u>153,62.81</u>	<u>486,51.54</u>	<u>148,32.78</u>	<u>423,87.90</u>

NOTE 29

	For the Year Ended March 31, 2026		For the Year Ended March 31, 2025	
	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Changes in Inventories of Finished Goods, Work-in-Progress and Stock-in-Trade				
Opening Stock				
Finished Goods	33,30.64		35,10.30	
Stock-in-Trade	10,24.04		12,67.32	
Work-in-Progress	<u>58,99.65</u>	<u>102,54.32</u>	<u>49,44.75</u>	<u>97,22.36</u>
Closing Stock				
Finished Goods	36,36.69		33,30.64	
Stock-in-Trade	15,97.36		10,24.04	
Work-in-Progress	<u>64,04.04</u>	<u>116,38.09</u>	<u>58,99.65</u>	<u>102,54.32</u>
Change		<u>—13,83.77</u>		<u>—5,31.96</u>

NOTE 30

	For the Year Ended March 31, 2026		For the Year Ended March 31, 2025	
	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Employee Benefits Expense				
Salaries, Wages and Bonus	113,82.58		108,63.07	
Contribution to Provident Fund and Other Funds	9,56.57		9,30.13	
Staff Welfare Expenses	<u>5,23.56</u>	<u>128,62.72</u>	<u>4,56.60</u>	<u>122,49.80</u>

NOTES FORMING PART OF THE FINANCIAL STATEMENTS (Continued)

NOTE 31

	For the Year Ended March 31, 2026		For the Year Ended March 31, 2025	
	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Finance Costs				
Interest Expense	3,30.53		2,81.44	
Other Borrowing costs	22.35	3,52.88	8.87	2,90.31

NOTE 32

	For the Year Ended March 31, 2026		For the Year Ended March 31, 2025	
	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Other Expenses				
Sub-contracting	103,42.80		90,27.14	
Packing and Forwarding Charges	77,88.86		73,74.11	
Advertising	39,47.87		35,94.14	
Power and Fuel	14,79.59		14,38.40	
Consumption of Stores, Spares and Tools	9,43.65		8,96.98	
Repairs and Maintenance - Plant and Machinery	8,60.50		8,71.73	
Commission on Sales	7,55.19		4,86.71	
Repairs and Maintenance - Buildings	3,88.98		3,41.01	
Conference and Business Meeting expenses	3,80.10		15,61.15	
CSR Expenses	2,86.22		2,58.23	
Rent	2,63.63		2,03.98	
Rates and Taxes	2,04.57		95.08	
Insurance	53.57		34.93	
Miscellaneous Expenses	50,04.20	326,99.74	40,18.27	302,01.86

NOTE 33

	For the Year Ended March 31, 2026		For the Year Ended March 31, 2025	
	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
Income Tax				
a. Components of Income Tax Expense				
Tax expense recognised in the Statement of Profit and Loss				
Current Tax				
Current tax for current year	44,63.00		39,06.00	
Prior Years' tax adjustments	NIL	44,63.00	—6.87	38,99.13
Deferred tax (Refer note 33(b))		79.85		1,18.90
		45,42.85		40,18.03
Tax expense recognised in Other Comprehensive Income				
Deferred tax on actuarial gain/loss on defined benefit plans		—14.99		—49.58
		45,27.86		39,68.45

NOTE 33 (continued)	For the Year Ended March 31, 2026		For the Year Ended March 31, 2025	
	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs	Rs. Lakhs
b. Reconciliation of Deferred Tax Assets/Liabilities (net)				
Opening balance of Deferred Tax Assets (net)		18.97		88.29
Credit/— Debit in the Statement of Profit and Loss during the year:				
Deferred Tax Assets:				
On employee separation and retirement	—25.17		—80.21	
On other temporary differences	NIL		—6.28	
Deferred Tax Liabilities:				
Difference between book balance and tax balance of Property, Plant and Equipment	—54.68		—32.40	
Total Credit/— Debit in the Statement of Profit and Loss		—79.85		—1,18.90
Credit/— Debit in Other Comprehensive Income during the year:				
Deferred Tax Assets:				
On employee separation and retirement		14.99		49.58
Closing balance of Deferred Tax Assets/— Liabilities (net)		—45.88		18.97
c. Reconciliation of Effective Tax Rate				
Profit before tax		176,61.68		154,87.30
Corporate tax rate as per the Income Tax Act, 1961		25.17%		25.17%
Tax on Accounting Profit		44,45.09		38,97.84
Difference due to:				
Corporate social responsibility expense	72.04		64.99	
Prior Years' tax adjustments	NIL		—6.87	
Others	10.73	82.77	12.49	70.60
Total tax expense recognised during the year		45,27.86		39,68.45

NOTE 34

		For the Year Ended March 31, 2026	For the Year Ended March 31, 2025
		Rs. Lakhs	Rs. Lakhs
Earnings Per Share			
Profit after taxation attributable to equity shareholders	(a)	131,18.83	114,69.27
Weighted average number of Ordinary Shares outstanding	(b)	52,87,815	52,87,815
Earnings per share (face value Rs. 10)			
- Basic and Diluted - (in Rupees)	(a)/(b)	248.10	216.90

NOTE 35

	For the Year Ended March 31, 2026	For the Year Ended March 31, 2025
	Rs. Lakhs	Rs. Lakhs
Auditors' Remuneration (excluding GST)		
Audit Fees	41.50	41.50
Fees for other services	2.00	2.00
Out of pocket expenses	0.65	0.47
	44.15	43.97

NOTES FORMING PART OF THE FINANCIAL STATEMENTS (Continued)
NOTE 36

Key Financial Ratios	Numerator	Denominator	March 31, 2026	March 31, 2025	Variation
Current ratio	Current assets	Current liabilities	2.53	2.60	—2.80%
Debt equity ratio	Total debt	Shareholder's equity	0.07	0.06	9.38%
Debt service coverage ratio (Note 1)	Earnings available for debt service (Note 2)	Debt service (Note 3)	27.70	7.82	254.28%
Return on equity	Net profit after taxes	Average shareholder's equity	31.67%	32.00%	—1.05%
Inventory turnover ratio	Revenue from operations	Average inventory	7.30	7.68	—4.89%
Trade receivables turnover ratio	Revenue from operations	Average trade receivables	21.13	20.53	2.92%
Trade payables turnover ratio	Purchases	Average trade payables	15.22	14.76	3.14%
Net capital turnover ratio	Revenue from operations	Working capital	3.84	3.97	—3.22%
Net profit ratio	Net profit after tax	Revenue from operations	10.47%	10.28%	1.86%
Return on capital employed (ROCE)	Earnings before interest and taxes	"Capital employed (Tangible net worth + Total debt)"	37.95%	38.83%	—2.24%
Return on investment	Interest on Term Deposits + Dividend	Average term deposits and Investments	7.41%	7.63%	—2.88%

Notes:

1. The improvement in the Debt Service Coverage ratio is because of a reduction in debt service caused by a substantial reduction in principal repayments in the current year compared to previous year.
2. Earnings available for Debt Service = Net profit after taxes + Depreciation and amortisation + Finance costs
3. Debt Service = Interest and Principal repayments

NOTE 37 - Corporate Social Responsibility (CSR)

Particulars	March 31, 2026 Rs. Lakhs	March 31, 2025 Rs. Lakhs
(i) Amount required to be spent by the Company during the year	2,86.22	2,58.23
(ii) Amount of expenditure incurred	3,39.00	2,63.26
(iii) Excess spent carried forward to next year	52.78	5.03
(iv) Shortfall at the end of the year	NIL	NIL
(v) Total of previous years shortfall	NIL	NIL
(vi) Reason for shortfall	N.A.	N.A.
(vii) Nature of CSR activities,	1. Skill Training under the Apprenticeship Act, 1961. 2. Public service campaigns on conservation of Cooking Gas and Safety from Poisonous Kitchen fumes. 3. Donation to the Chief Minister's Rangla Punjab Fund.	1. Skill Training under the Apprenticeship Act, 1961. 2. Public service campaigns on conservation of natural resources using a pressure cooker.
(viii) Details of related party transactions	N.A.	N.A.
(ix) Movements in the provision during the year where a provision is made with respect to a liability incurred by entering into a contractual obligation	Movement in provision for CSR expenses : Opening Provision NIL Paid during the year NIL Provided during the year NIL Closing Provision NIL	Movement in provision for CSR expenses : Opening Provision NIL Paid during the year NIL Provided during the year NIL Closing Provision NIL

NOTE 38**OTHER NOTES FORMING PART OF THE FINANCIAL STATEMENTS****1. Dividend**

The Board has recommended a dividend of Rs. 140 per equity share of paid-up and face value of Rs. 10 each (previous year Rs. 130 per equity share of paid-up and face value of Rs. 10 each) which, if approved by the shareholders, shall amount to Rs.74,02.94 Lakhs (previous year Rs. 68,74.16 Lakhs).

2. Contingent Liabilities and Capital Commitments**(a) Contingent Liabilities**

Claims against the Company not acknowledged as debts are Rs. 11,49.17 Lakhs (Previous Year: Rs. 9,42.06 Lakhs). These comprise of:

Sr. No.	Matter	Dispute	Authority/Court	Amount (in Rs. Lakhs)	
				March 31, 2026	March 31, 2025
1	Power Supply	Alleged misclassification of Electricity used for anodising.	The High Court of Punjab & Haryana	2,77.46	2,77.46
2	Employees Provident Fund Contribution	PF dues in respect of the employees engaged by the independent Vendors.	The High Court of Punjab & Haryana	1,44.52	1,44.52
3	Payment of Wages	Settlement benefits to Workers who were not signatories to the Settlement.	Allahabad High Court	31.61	31.61
4	Employees State Insurance (ESI) Contribution	Demand for ESI Contribution on payments made to trainees employed under EPP Scheme of Maharashtra Government.	The High Court of Bombay	10.25	10.25
5	Customs, Central Excise and Service Tax	Alleged misclassification of CTE for Stainless Steel Triply Circles, Denial of CENVAT credit on Services utilised for production and Demand of additional Excise Duty	Commissioner Appeals, Customs Excise and Service Tax Appellate Tribunal	2,08.35	68.71
6	Value Added Tax (VAT), Central Sales Tax (CST) and Goods and Service Tax(GST)	Denial of Tax Credit, Demand of additional Tax for non-submission of statutory forms, Demand of Tax on Tax and Penalty for Discrepancy in E-Way Bill (EWB)	Joint Commissioner of State Tax (Appeals), First Appellate Authorities, Tax Tribunals and High Court	4,76.98	4,09.50
Total				11,49.17	9,42.06

Since the appeals/petitions are pending before various Authorities/Courts, the settlement period depends upon the disposal by the respective Authorities/Courts.

- (b)** Estimated amount of contracts remaining to be executed on capital account not provided for is Rs.12,05.99 Lakhs (Previous Year: Rs. 6,50.62 Lakhs).

3. Segment Information

The Company operates in a single segment, manufacture, trading and sale of Kitchenware.

The revenues from customers attributed to the Company's country of domicile amount to Rs. 1157,80.77 Lakhs (previous year: Rs. 1019,78.42 Lakhs) and revenues attributed to all foreign countries amount to Rs. 65,61.09 Lakhs (previous year: Rs. 73,27.74 Lakhs).

No customer of the Company contributed to more than 10% of the total revenues during the current year and previous year.

4. Foreign Exchange Translations

The net loss on foreign exchange translations debited to the Statement of Profit and Loss is Rs.0.04 Lakhs (previous year: NIL).

5. Research and Development Cost

Research and Development costs debited to the Statement of Profit and Loss are Rs.10,02.02 Lakhs (previous year: Rs.9,72.7 Lakhs). Research and Development expenditure of capital nature is Rs.49.71 Lakhs (previous year: Rs.76.86 Lakhs).

NOTE 38 (continued)

6. Financial Instruments - Fair Values and Risk Management

(a) Accounting Classifications and Fair Values

Carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy, are presented below. It does not include the fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

Rs. Lakhs

	Carrying Values/Fair Values				Fair value Hierarchy			
	Fair Value through Profit and Loss	Fair Value through OCI	Amortised Cost	Total	Level 1	Level 2	Level 3	Total
March 31, 2026								
Non-Current Investments	0.25	NIL	NIL	0.25	NIL	NIL	0.25	0.25
March 31, 2025								
Non-Current Investments	0.25	NIL	NIL	0.25	NIL	NIL	0.25	0.25

Note: Other Non-current Financial Assets (being Security deposits and Fixed Deposit with banks with maturity of more than 12 months) and Current Financial Assets (being Trade receivables, Cash and cash equivalents, Other bank balances and Other financial assets) are all valued at amortised cost since the business model of the Company is to hold the assets in order to collect contractual cash flows. All Non-current financial liabilities (being Borrowings) and Current Financial Liabilities (being Borrowings, Trade Payables and Other Financial Liabilities) are valued at amortised cost.

(b) Measurement of Fair Values

The fair values of financial instruments have been classified into three categories depending on the inputs used in the valuation technique. The hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and lowest priority to unobservable inputs (Level 3 measurements).

7. Financial Risk Management

The Company's business activities are exposed to a variety of financial risks, namely Market Risk, Credit Risk and Liquidity Risk. The Company has a well established Risk Management Policy framed by the Risk Management Committee which has been duly approved by the Board of Directors. The Risk Management Policy has been established to identify and analyse the risks faced by the Company as well as controls for mitigation of those risks. A periodical review of the changes in market conditions is also carried out by the Risk Management Committee to assess the impact of such changes on the Company and to revise the policies, if required.

(a) Management of Credit Risk

Credit risk refers to the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Company is primarily exposed to credit risk from its trade receivables and investments in the form of term deposits with scheduled banks.

The Company's credit risk exposure towards trade receivables is very low as the majority of its sales is on advance payment basis. Customer credit period ranges from 30 days to 60 days. Credit can be extended only to those customers who have been approved by the Company and only upto a predefined approved credit limit. The Credit limit is decided after assessing the credit worthiness of the customers based on the past trends and as per the established policies and procedures of the Company. The Company's customer base is widely distributed and the Company does not have concentration of credit risk in the hands of a few customers. Outstanding customer receivables are regularly monitored by the Company to ensure proper attention and focus on realisation. The historical experience of credit risk in collecting receivables is very low. Trade receivables are considered to be a single class of financial assets.

The Company usually invests surplus funds in fixed interest bearing term deposits with the scheduled banks.

The Company's maximum exposure towards the credit risk is the carrying value of each class of financial assets amounting to Rs.258,50.8 Lakhs and Rs. 266,03.19 Lakhs as at March 31, 2026, and March 31, 2025, respectively, being the carrying amount of current account balances with the scheduled banks, term deposits with scheduled banks, trade receivables and other financial assets.

(b) Management of Liquidity Risk

The liquidity risk is the risk that the Company will encounter difficulty in meeting obligations associated with the financial liabilities that are settled by delivering cash or another financial assets. Management of liquidity risk ensures that it has sufficient funds to meet its liabilities when due without incurring unacceptable losses.

The Company manages liquidity risk by maintaining sufficient cash and cash equivalents in the form of fixed interest rate

NOTE 38 (continued)

bearing term deposits with the scheduled banks and also through an adequate amount of committed credit and overdraft facilities from banks. The Company generates sufficient cash flows from operations which are used to service the financial liabilities occurring on a day to day basis. Shortfall, if any, is supported by the said committed credit and overdraft facilities available to the Company from the banks.

Liquidity risk exposure

The following are the remaining contractual maturities of financial liabilities at the reporting date.

Rs. Lakhs

Non-derivative financial Liabilities	March 31, 2026			March 31, 2025		
	< 1 Year	> 1 Year	Total	< 1 Year	> 1 Year	Total
Borrowings	8,97.19	20,41.62	29,38.81	6,87.18	16,25.45	23,12.63
Trade Payables	96,44.40	NIL	96,44.40	79,09.67	NIL	79,09.67
Interest accrued	86.77	1,05.26	1,92.03	73.37	76.56	1,49.93
Unclaimed Dividends	1,74.70	NIL	1,74.70	1,64.56	NIL	1,64.56
Employee payables	44,71.13	NIL	44,71.13	41,07.87	NIL	41,07.87
Commission payable to Non-Executive Directors	1,98.44	NIL	1,98.44	1,74.00	NIL	1,74.00
Trade and Security Deposits received	6,41.94	NIL	6,41.94	6,23.17	NIL	6,23.17
Total	161,14.57	21,46.88	182,61.46	137,39.82	17,02.01	154,41.83

The Company has not entered into any Forward Exchange Contracts during the year or has other derivative instruments as at the end of the year.

(c) Management of Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market conditions. These changes may result from changes in the Foreign Currency exchange rates and in interest rates.

I. Currency Risk

Currency risk is the risk that the fair value of a financial instrument will fluctuate because of changes in foreign currency exchange rates. The Company has very minimal exposure towards foreign currency fluctuation on account of advances received from the foreign customers before the shipment of the goods. Production/delivery of goods is closely monitored to mitigate the said foreign currency risk.

Foreign currency exposures in respect of Export receivables/payables are tabulated below:

	March 31, 2026				March 31, 2025			
	Rs. Lakhs	USD	EURO	GBP	Rs. Lakhs	USD	EURO	GBP
Export payables (advances from customers)	1,98.78	1,54,160	45,495	902	90.16	1,05,856	70	546
Import Payables	51.01	54,760	NIL	NIL	59.93	69,600	NIL	NIL
Export receivables	NIL	NIL	NIL	NIL	49.33	57,982	NIL	NIL

The Company has not entered into any Forward Exchange Contracts during the year or has other derivative instruments as at the end of the year.

Sensitivity analysis

This analysis assumes that all the other variables remain constant and ignores any impact of forecast sales and purchases. An analysis of strengthening or weakening of the INR against the foreign currencies which the company is exposed to as at the balance sheet date is as follows:

Weakening and strengthening of Rupee against the foreign currencies would not have led to any impact in the Statement of Profit and Loss for the year 2025-26 and also in the previous year.

II. Interest Rate Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in Market interest rates. The Company does not have any exposure to interest rate risks since all its borrowing and investments are fixed interest bearing.

III. Price Risk

Price risk is the risk that the fair value of a financial instrument will fluctuate because of changes in market value of investments. The Company does not have any material investments in the form of shares, mutual funds, etc.

NOTE 38 (continued)

8. Capital Management

The Company manages its capital structure so as to ensure that all strategic as well as day to day capital requirements are met with the maximum focus on increasing the shareholders' wealth. The Management and the Board of Directors of the Company monitor the return on capital and the level of dividends to shareholders taking into account the Company's profitability, circumstances and requirements of the business. The Management of the Company ensures there is sufficient liquidity to meet the Company's short term and long term financial liabilities without any shortfalls or delays. The Company maintains sufficient levels of investments in the form of term deposits with scheduled banks. The Company also raises funds from the public and its shareholders in the form of fixed deposits of upto three years tenure as per the applicable laws, as an alternative source to bank borrowings, in order to meet its working capital needs.

9. Employee Benefits
(a) Defined contribution plan

The Company's defined contribution plans include Provident Fund, Superannuation Fund, Deposit-linked and Employee State Insurance. Contribution to these funds are recognised as an expense in the Statement of Profit and Loss under the line item employee benefit expenses. The Company has recognised an expense of Rs. 8,16.26 Lakhs during the year (previous year Rs. 8,21.02 Lakhs) towards contribution to defined contribution plans.

(b) Defined benefit plan - Gratuity
I. Plan characteristics

Nature of Benefits: The Company operates a defined benefit final salary gratuity plan. The gratuity benefits payable to the employees are based on the employee's service and last drawn salary at the time of leaving.

Regulatory Framework: There are no minimum funding requirements for a gratuity plan in India. The trustees of the gratuity fund have a fiduciary responsibility to act according to the provisions of the trust deed and rules. Besides this if the Company is covered by the Payment of Gratuity Act, 1972, then the Company is bound to pay the statutory minimum gratuity as prescribed under this Act.

Governance of the Plan: The Company has setup irrevocable trust fund to finance the plan liability. The trustees of the trust fund are responsible for the overall governance of the plan.

Inherent Risks: The plan is of a final salary defined benefit in nature which is sponsored by the Company and hence it underwrites all the risks pertaining to the plan. In particular, there is a risk for the Company that any adverse salary growth or demographic experience or inadequate returns on underlying plan assets can result in an increase in cost of providing these benefits to employees in future. Since the benefits are lump sum in nature the plan is not subject to any longevity risks.

	Gratuity (Funded)	
	March 31, 2026 Rs. Lakhs	March 31, 2025 Rs. Lakhs
II. Net Asset/— Liability recognised in the Balance Sheet		
1. Present Value of Defined Benefit Obligation as at year end	23,69.45	23,45.39
2. Fair value of plan assets as at year end	22,74.18	21,77.21
3. Net funded obligation	—95.27	—1,68.18
4. Net defined benefit Asset/— Liability recognised in the balance sheet at the year end	—95.27	—1,68.18
III. Expense recognised in the Statement of Profit and Loss for the year ended		
1. Current Service Cost	1,21.67	1,14.83
2. Past Service Cost	8.13	NIL
3. Interest on net defined benefit liability/— asset	7.80	—6.61
4. Total expense	1,37.60	1,08.22
IV. Amount recognised in other comprehensive income for the year ended		
1. Actuarial Loss/— Gain arising from change in financial assumptions	38.70	58.42
2. Actuarial —Gain/Loss arising from change in demographic assumptions	1.22	14.61
3. Actuarial —Gain/Loss arising from change in experience changes	59.51	1,45.79
4. Expected Return on plan assets	—39.86	—21.82
5. Total expense	59.56	1,97.00

NOTE 38 (continued)

		Gratuity (Funded)	
		March 31, 2026 Rs. Lakhs	March 31, 2025 Rs. Lakhs
V.	Change in the present value of obligation during the year ended		
1.	Present Value of Defined Benefit Obligation at the beginning of the year	23,45.39	22,47.55
2.	Current Service Cost	1,21.67	1,14.83
3.	Past Service Cost	8.13	NIL
4.	Interest on defined benefit obligation	1,22.22	1,35.01
5.	Actuarial Loss/— Gain arising from change in financial assumptions	38.70	58.42
6.	Actuarial —Gain/Loss arising from change in demographic assumptions	1.22	14.61
7.	Actuarial —Gain/Loss arising from change in experience changes	59.51	1,45.79
8.	Benefit payments	—3,27.39	—3,70.82
9.	Present Value of Defined Benefit Obligation at the end of the year	23,69.45	23,45.39
VI.	Change in Fair Value of Assets during the year ended		
1.	Fair value of plan assets at the beginning of the year	21,77.21	23,39.32
2.	Contributions by employer	2,70.08	45.27
3.	Interest on plan assets	1,14.42	1,41.62
4.	Actual return on plan assets less interest on plan assets	39.86	21.82
5.	Actual benefits paid	—3,27.39	—3,70.82
6.	Fair value of plan assets at the end of the year	22,74.18	21,77.21

VII. The major categories of plan assets as a percentage of total plan and risk thereof

Funded with Life Insurance Corporation of India (LIC)	100%	100%
Risk exposure of plan assets can not be determined as Company's investment is in traditional plan of LIC for which the underlying assets are not known to the policy holders.		

		Gratuity (Funded)	
		March 31, 2026	March 31, 2025
VIII.	Actuarial assumptions		
1.	Discount Rate	7.20%	6.60%
2.	Salary Escalation	7.00%	6.00%
3.	In-service mortality	IALM (2012-14) ultimate	IALM (2012-14) ultimate
4.	Turnover rate	1% to 15% as per age	1% to 16% as per age

The estimate of future salary increase considered in the actuarial valuation takes into account historical trends, future expectations, inflation, seniority, promotion and other relevant factors.

IX. Sensitivity analysis: The sensitivity of the overall plan obligations to changes in the key assumptions are as follows:

	March 31, 2026		March 31, 2025	
	Increase	Decrease	Increase	Decrease
Discount rate 0.50 %	—2.02%	2.15%	—2.15%	2.28%
Salary escalation rate 0.50 %	2.14%	—2.03%	2.28%	—2.17%

These sensitivities have been calculated to show the movement in the defined benefit obligation in isolation and assuming there are no other changes in the market conditions at the accounting date. There have been no changes from the previous periods in the methods and assumptions used in preparing the sensitivity analysis.

X. Funding arrangements and funding policy: The money contributed by the Company to the fund to finance the liabilities of the plan has to be invested. The trustees of the plan have outsourced the investment management of the fund to an insurance company. The insurance company in turn manages these funds and the asset allocation which is within the permissible limits prescribed in the insurance regulations. Due to the restrictions in the type of investments that can be held by the fund, it is not possible to explicitly follow an asset-liability matching strategy to manage risk actively. There is

NOTE 38 (continued)

no compulsion on the part of the Company to fully pre-fund the liability of the Plan. The Company's philosophy is to fund the benefits based on its own liquidity and tax position as well as level of under funding of the plan.

XI. Expected contribution for the next year is Rs. 2,00 Lakhs.

XII. Projected plan cash flow: The table below shows the expected cash flow profile of the benefits to be paid to the current members of the plan based on the past service of the employees as at the valuation date:

	Gratuity (Funded)	
	March 31, 2026 Rs. Lakhs	March 31, 2025 Rs. Lakhs
Maturity Profile		
Expected Benefits for year 1	9,97.84	9,87.12
Expected Benefits for year 2	2,33.89	2,13.38
Expected Benefits for year 3	2,58.71	2,22.50
Expected Benefits for year 4	1,99.01	2,42.16
Expected Benefits for year 5	2,79.99	1,78.85
Expected Benefits for year 6	1,76.80	2,58.92
Expected Benefits for year 7	91.75	1,59.72
Expected Benefits for year 8	1,39.94	95.93
Expected Benefits for year 9	1,01.08	1,16.73
Expected Benefits for year 10 and above	11,12.37	9,36.99

XIII. The weighted average duration for payment of above cash flows 4.17 Years 4.42 Years

(c) The financial results have been prepared taking into account the impact of the new labour code to the extent clarifications are available. There is no material impact that needs to be explained.

10. Related Party Disclosures
1. Related Parties

(a) Key Management Personnel and their relatives:

(i) Executive Directors and their relatives

Mr. Subhadip Dutta Choudhury (DIN: 00141545)	Chairman & Chief Executive Officer
Mr. Sudeep Yadav (DIN: 02909892)	Vice-Chairman & Chief Financial Officer
Mr. Tej Paul Sharma (DIN: 09195422)	Executive Director - Sales
Mr. Neil Vasudeva (DIN: 09208715)	Executive Director - Marketing

and relatives:

Mrs. Sonya Dutta Choudhury
Mrs. Gayatri P. Yadav (#)
Mr. Mahavir Singh Yadav
Mrs. Winki Yadav
Mrs. Ritu Sharma
Master Varun Hans Vasudeva

(ii) Non-Executive and Non-Independent Director and relatives:

Mrs. Susan M. Vasudeva (DIN: 06935629)	Non-Executive Director
--	------------------------

and relatives:

Mr. Neil Vasudeva
Mr. Nikhil Vasudeva
Mrs. Anuradha S. Khandelwal
Mrs. Gitanjali V. Nevatia
Mrs. Gayatri P. Yadav (#)

(iii) Independent Directors and their relatives:

Gen. V. N. Sharma (Retd.) (DIN: 00177350)*	Non-Executive Independent Director
Mr. Ravi Kant (DIN: 00016184)	Non-Executive Independent Director
Prof. Leena Chatterjee (DIN: 08379794)	Non-Executive Independent Director
Mr. M. A. Teckchandani (DIN: 00049563)	Non-Executive Independent Director
Mr. Shyamak R. Tata (DIN: 07297729)	Non-Executive Independent Director

NOTE 38 (continued)

Mr. Sanjay K. Asher (DIN: 00008221)
and relatives:
Mrs. Sarla Murli Teckchandani
Mrs. Arti Kant

Non-Executive Independent Director

- (b) Employees' post-employment benefit plan
Hawkins Cookers Limited Employees Provident Fund Trust

Related Party Transactions and Outstanding balances as on March 31, 2026, are disclosed under the heading 'Non-Executive Director and relatives' and not under the heading of 'Executive Directors and relatives'.

* Gen. V. N. Sharma (Retd.), Non-Executive Independent Director, retired on September 18, 2024, consequent to the completion of his second consecutive five years term.

2. Disclosure of transactions between the Company and Related Parties and the Status of outstanding balances as at March 31, 2026 (Previous year's figures given in brackets)

	Key Management Personnel and their relatives		
	Executive Directors and their relatives Rs. Lakhs	Non-Executive Director and relatives Rs. Lakhs	Independent Directors and their relatives Rs. Lakhs
(i) Remuneration			
Short term employee benefits	19,09.07 (16,72.39)	NIL (NIL)	NIL (NIL)
Post employment benefits	75.39 (67.76)	NIL (NIL)	NIL (NIL)
Total Remuneration	19,84.46 (17,40.14)	NIL (NIL)	NIL (NIL)
(ii) Non Executive Directors' Fees and Commission	NIL (NIL)	42.82 (38.60)	2,15.62 (1,84.30)
(iii) Benefits provided to the Non-Executive Directors, as Advisor	NIL (NIL)	11.41 (13.79)	NIL (NIL)
(iv) Dividend paid	10,90.19 (10,06.33)	27,51.29 (25,39.66)	1.21 (1.12)
(v) Fixed deposits accepted	NIL (NIL)	NIL (32.00)	50.00 (1,50.00)
(vi) Interest paid on Fixed deposits (Includes Rs. 0.65 Lakhs paid post the retirement of Gen. V. N. Sharma (Retd.))	2.51 (2.59)	19.10 (17.48)	22.74 (19.72)
(vii) Fixed deposits repaid (Previous year includes Rs. 12 Lakhs repaid post the retirement of Gen. V. N. Sharma (Retd.))	NIL (1.00)	NIL (NIL)	NIL (62.00)
Balances as at year end			
Fixed Deposits (Unsecured)			
March 31, 2026	27.50	2,22.00	3,00.00
March 31, 2025 (Includes Rs. 8 Lakhs payable to Gen. V. N. Sharma (Retd.))	(27.50)	(2,22.00)	(2,58.00)

Transactions between the Company and Hawkins Cookers Limited Employees Provident Fund Trust and the Status of outstanding balances as at March 31, 2026 (Previous year's figures given in brackets):

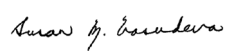
During the year company has paid Rs. 6,94.56 Lakhs (previous year: Rs. 7,06.38 Lakhs) to Hawkins Cookers Limited Employees Provident Fund Trust towards the Company's and the employees' contribution. Balance payable to the said Trust as at March 31, 2026: Rs.57.61 Lakhs (Previous Year: Rs. 56.67 Lakhs).

Note: All Related Party Transactions entered during the year were in ordinary course of the business and on arm's length basis.

11. All the values have been stated in Rs. Lakhs unless otherwise indicated.

Signatures to Notes 1 to 38 forming part of the financial statements.

For and on behalf of The Board of Directors


Susan M. Vasudeva
Director
DIN:06935629

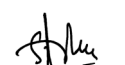

Ravi Kant
Director
DIN:00016184


Shyamak R. Tata
Director
DIN:07297729


Sudeep Yadav
Vice Chairman &
Chief Financial Officer
DIN:02909892


S. Dutta Choudhury
Chairman &
Chief Executive Officer
DIN:00141545


Brahmananda Pani
Company Secretary
M.No.:A22117


Sanjay K. Asher
Director
DIN:00008221


Neil Vasudeva
Executive Director-Marketing
DIN:09208715


Tej Paul Sharma
Executive Director-Sales
DIN: 09195422


M. A. Teckchandani
Director
DIN: 00049563


Prof. Leena Chatterjee
Director
DIN: 08379794

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